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## Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project

**Abstract.** Referring to the Independent Campus Learning Policy, which is in Regulation of the Minister of Education and Culture Number 13 of 2020 Concerning National Higher Education Standards, Student exchanges, internships, and work practices, teaching assistants in education units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and thematically building real work villages and colleges (KKNT) are the eight activities intended for students. Based on the Surabaya State University Chancellor's Regulation Number 9 of 2020 about Academic Regulations for Implementing MBKM, the MBKM program is also used at Surabaya State University. One of the MBKM programs implemented by UNESA is the village building program, which was later adapted into the village project KKNT. The Faculty of Social Sciences and Law (FISH) organized this activity. The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merile Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the institutions and regimes in power; and (4) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, Deputy Deans for Academic Affairs, Heads of Departments or Heads of Study Programs, Field Supervisors, and Lecturers of Village Project KKN-T Courses, as well as students participating in the MBKM KKNT Project in Villages and Literature Study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Village, along with books and articles about the MBKM Program. The report result Students must

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easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals.

**Keywords:** Implementation, curriculum, independent learning

## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities—an independent and flexible way to learn. This creates an innovative, not rigid, learning culture that fits students' needs. Referring to the Independent Campus Policy, which is by the Regulation of the Minister of Education and Culture Number 3 of 2020 concerning National Higher Education Standards, this is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be implemented in two ways: (1) attending all the learning process in study programs at tertiary institutions according to the period and study load, and (2) following the learning process in the study program to fulfill part of the period and load and the remainder following the learning process outside the study program. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022)

Building a village, or thematic real-world lecture (KKNT) activities, is one of the activities included in the MBKM curriculum. This activity is a creative way for students to learn about how their community works by getting them involved in a wide range of direct activities in the community as a driving force for village development. The implementation of this activity is a form of collaboration with the Ministry of Villages (PDTT), which distributes village funds of IDR 1 billion per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs' village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations.

As stated by the Ministry of Ministry Of Villages, Development Of Undeveloped Areas, And Transmigration, Dr. (HC), Drs. H. Abdul Halim Iskandar, M.Pd., "With the urgency of the KKNT Project in the village, it can help accelerate the village's SDGs." It can be a solution through discussion and mapping of various

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village problems, allowing UNESA students to focus on the problems being worked on and the programs being implemented. Meanwhile, the Chancellor of UNESA, Prof. Dr. Nurhasan, M. Kes, hopes that the KKNT Project in the Village can become a forum for village development activities as well as a means of exploring village potential and caring for village communities and can be an answer to the demands of village communities to develop and be independent through student service. The Faculty of Social Sciences and Law (FISH) is one of the faculties at UNESA that also organizes this activity. As an illustration, FISH UNESA has eight study programs consisting of the Bachelor of Civic Study Program, the Bachelor of Geography Education Study Program, the Bachelor of History Education Study Program, the Bachelor of Administration Science Study Program, the Bachelor of Sociology Study Program, the Bachelor of Law Study Program, the Bachelor of Communication Studies Study Program, and the Bachelor of Social Sciences Education Study Program. There are 3,616 active students in FISH, as well as six study programs participating in the KKNT Project in villages in 2021 with a total of 167 students, which can be detailed as follows:

**Table1: Total Active Students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

The data in Table 1 shows that the number of active students is distributed among the eight study programs at FISH UNESA. This research is very useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in KKNT-Village Projects can be seen through two major variables so that, in the future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements to how the MBKM program's rules are made right away. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

**Table 2: Number of Students Participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2021
1.	S1 Pancasila and Citizenship Education	30
2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

Initially, FISH UNESA had implemented the KKN program, but this was different from the KNT in the MBKM curriculum. The most visible difference is in duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of 3 credits and is mandatory. At the same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join the program or other MBKM programs. These differences make FISH UNESA require several adjustment efforts so that the KKNT program can run effectively even though it was initially implemented during the pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

### Independent Campus Learning Program

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills will be strongly formed through a well-designed and implemented independent learning program. (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be carried

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out and selected by students: (1). Student exchange; (2). internship or work experience; (3). teaching assistant in an academic unit; (4). research or research; (5). humanitarian projects; (6). entrepreneurial activities; (7). independent study or project; (8). village construction or thematic real-world work lectures (Devi Febrianti et al., 2022; Hakim et al., 2022)

### **Thematic Real Work Lectures - Projects in the Village (KKNT-Project)**

One of the activities of the MB program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and weight of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. It is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a very strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program can be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

The Village Project KKNT at UNESA has six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; (3) Capacity Building for Groups in the Social and Cultural Sector

Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the Environmental Sector Group Improved sanitation, waste management, management advice and assistance, and implementing Eco Green, Eco-Tourism, and Reboisas programs are among the activities carried out.
2. Capacity Building for Economic Sector Groups or Village-Owned Enterprises Activities include the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs Activities include improving the use of human resources, setting up groups to deal

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with disasters, and putting information technology into the system for running the village government.

This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researcher intends to describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

## 2. METHODOLOGY

### Research Location

The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located on Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law has a large number of students (3,616 in 2021) and has run the Village Project KKNT, especially in the 2019 class, which has done KKNT-Village Project activities for four months.

### Research Approach

This study uses a qualitative approach. Qualitative research is a type of research that is based on the philosophy of postpositivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to look at the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014)

### Research Type

This research is included in the descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessary to find or explain relationships or test hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

### Informant

The informants in the study were determined by purposive sampling, namely, those who were considered to have information about implementing the MBKM study program on projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, Field Advisors, Teaching Lecturers for KKNT Subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

### Research Focus

This research focuses on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process is based on two major variables, namely, the <http://ijlter.org/index.php/ijlter>



27 content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include: (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

### Data analysis

The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research uses an interactive model from (Matthew B. Miles, 1994). The data analysis model is shown in Figure 1.

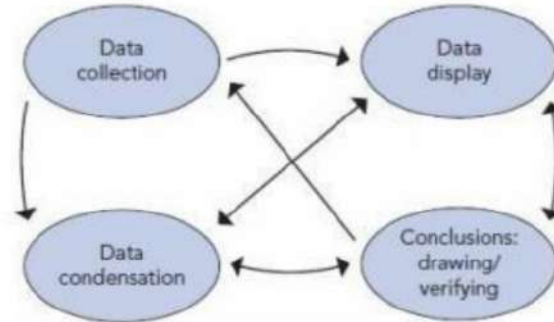


Figure 1: Interactive Data Analysis Models

### Data Collection

Data collection techniques used by researchers include interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study is carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

### 3.Results and Discussion

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To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the Village Consultative establishment, and professional assistance staff (village assistants) based on past learning recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program will be implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties located in different locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). At the moment, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there is 38 education staff. The education staff is assigned to take care of operations in each department, and some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Program. The full classroom shows that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. The data obtained by researchers. Then an assessment can be carried out related to implementing the Past Learning Recognition Program (RPL) to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

#### 1. Standard and Goal of Education

Standards and objectives must have been determined in a policy to be implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens get an education to educate the nation's life and human welfare through promoting religious values and national unity. Referring to Presidential Regulation <http://ijlter.org/index.php/ijlter>

Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration have the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

Then it is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 Village Owned Enterprises, and 7,889 professional assistants will be high school graduates or equivalents. 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants will be bachelors or degree degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, held a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning, which is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By holding this program, it is hoped that individuals who have not had time to complete their education (diploma, bachelor's, master's) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion by the statement above.:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

It can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. But for now, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of 2 years of experience, or at least have a clear training certificate. Those who have studied master's but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. In this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and highly support the implementation of <http://ijlter.org/index.php/ijlter>

the Village Past Learning Recognition Program and will develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be where all stakeholders and parts of development can work together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also made as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021. It has much information about the mechanisms, procedures, and technical and administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal at the base of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. Past. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*"As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments)."*

## 2. Human Resources

Policy implementation needs to be supported by human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of sustainable development goals and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credit for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government, which provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provides single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

It has been regulated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning <http://ijlter.org/index.php/ijlter>

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villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing a village without poverty and hunger and a growing economic village. Villages that care about health, villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, will work with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors; Heads of Study Programs, and study program lecturers who directly go down the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely, Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It can be done for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*“In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro”.*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. It can be seen from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, as Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*“In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist”*

The village government in Bojonegoro Regency has also built facilities and infrastructure besides the university. Facilities available at the village office include laptops and the internet. In one of the villages, a policy was implemented

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in which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the internet had been facilitated by the village before the Past Learning Recognition program existed.”*

From what different sources say, it's clear that so far, implementers of the Recognition of Prior Learning program have done a good job of making it work.

### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, about quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.



**Figure 2. Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024**

These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes at least community, state, and private parties.

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SDGs are needed to be implemented in villages. It is possible to control a village with real substance in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing<sup>6</sup> the SDGs in one village, or each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between<sup>4</sup> organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate Program Guide for the 2022–2024 Academic Year. The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulation. At the beginning of the year, each village's strengths, weaknesses, and problems were written down and made public on the kemendesa.go.id website. This is a starting point for planning activities and their budgets, which can be decided in village meetings.

Registration is different from registering regular students, but in practice, some things need to be recognized, such as a certificate carried out by participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (of 20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, Administration Science.

They are entering semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) of 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation; semester 4 (four) of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. After that, they got school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is done with one student in the assessment or with three assessors in the assessment. This <http://ijlter.org/index.php/ijlter>

recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students approved the recognition assessment results. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there was finally 282 active Recognition of Past Learning students of the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). Totaling 282 people, they were divided into six classes: C, D, E, F, G, and H. The class division is based on the domiciles of students who are geographically close together. It is meant to make it easier for students to work together and talk about what's going on in the lecture. The following is a picture of the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.



**Figure 3. Map of Class Distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program**

In semester 1, the lecture schedule for the Recognition of Past Learning class is held on Friday and Saturday. This is done considering that village officials work on weekdays. So that working hours are fixed, the study program has decided that classes will only be held on Fridays and Saturdays. But based on the evaluation results, it took much work for students and lecturers to receive lectures and teach, starting in the morning at 7:00 until it ended at 18.00 WIB (Western Indonesian Time). So that in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is expressed by Mrs. Tjik Rahaju as follows:

*"There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon*

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during working hours.”

In terms of inter-organizational communication, it can be seen that the Ministry of Education, Culture, Research, and Technology has a special website that contains guidelines for implementing the Recognition of Past Learning program, which is named SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). According to Ms. Tjitjik Rahaju said

*“The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegoro Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties, universities, and organizations outside of UNESA to work together.”*

The same opinion was expressed by Mrs. Wiwik Sri Utami regarding communication as follows:

*“The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing.”*

When the implementation of the lecture begins, there is an opening ceremony that is attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration, followed by an introduction to the lecturers in the Administration Science Study Program. The goal is for students to get to know the leaders in the Faculty of Social Sciences and Law and the lecturers who will teach later. Furthermore, students took part in the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. It was conveyed according to Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*“The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders”.*



Figure 4. Briefing for Village Past Learning Recognition Students Study Program of Administration Science

#### 4. Characteristics of Implementing Agents

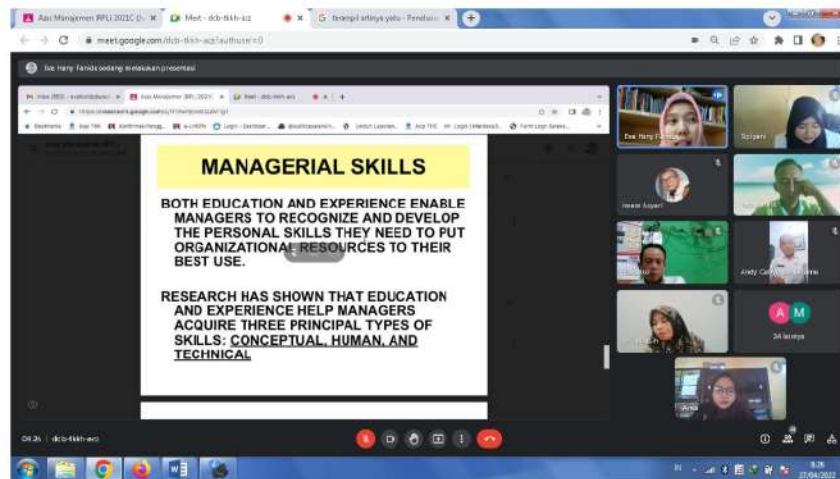
SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia must implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 show the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which includes Village SDGs number 18, is to be implemented immediately, starting in January 2020. Village SDGs was chosen as a strategy to accelerate the wheel of village development alone. The implementation of the SDGs can be seen in the characteristics of implementing agents who contribute to each other to achieve the goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule and conditions are given.

It is undeniable that there are six classes of recognition of prior learning, which certainly adds to the teaching load for lecturers in the study program. The ratio of working hours is sufficient to exceed the capacity of working hours more than usual. Because there are many regular students plus students from the Recognition of Past Learning program, however, campus implementing agents can handle this matter well. It can be proven that when lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community so that the discussions and lectures that were conducted could run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each

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village where participants in recognition of Past Learning program worked. This program is very useful because students gain new knowledge directly and indirectly. As stated by Ms. Eva Hany Fanida as Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*



**Figure 5. Online Lecture for Students of the Village Past Learning Recognition Program Study Program of Administration Science**

It is the same as stated by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*“Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials.”*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*“The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings”*

##### 5. Economic, Social and Political Condition

One of the important things in implementing the Village SDGs is having <http://ijlter.org/index.php/ijlter>

dynamic institutions willing to follow the latest data so that they are agile in formulating policies according to the data. In the village, village government institutions play a very important role. The village head and his apparatus carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. So, the role of the village government was finally changed to give its people more power. In order to strengthen village institutions, the Administration Science Study Program, in collaboration with the Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop "Collaborating on Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency" aims to help village officials in Bojonegoro Regency understand the importance of SDGs and how <sup>4</sup> achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration started the Sustainable Development Goals for Villages (SDGs) to help guide village officials in Indonesia, so that village development becomes more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been going quite well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation involve the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students must easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which makes the program initiated in line with the objectives of the KKNT village project and, of course, capable of bringing about a small change among students, partners, and the campus itself.

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#### **8. Appendix Acronym**

*MBKM (Independent Campus Learning Program)*

*KKN-T (Thematic Real Work Lectures)*

*UNESA (Surabaya State University)*

*FISH (Faculty of Social Science & Law)*

*SDGs (Sustainable Development Goals)*

*KKN (Community Service Program)*

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## Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project

**Abstract.** Referring to the Independent Campus Learning Policy, which is in Regulation of the Minister of Education and Culture Number 3 of 2020 Concerning National Higher Education Standards, Student exchanges, internships, and work practices, teaching assistants in education units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and thematically building real work villages and colleges (KKNT) are the eight activities intended for students. Based on the Surabaya State University Chancellor's Regulation Number 9 of 2020 about Academic Regulations for Implementing MBKM, the MBKM program is also used at Surabaya State University. One of the MBKM programs implemented by UNESA is the village building program, which was later adapted into the village project KKNT. The Faculty of Social Sciences and Law (FISH) organized this activity. The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merilee S. Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include: (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the institutions and regimes in power; and (4) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, Deputy Deans for Academic Affairs, Heads of Departments or Heads of Study Programs, Field Supervisors, and Lecturers of Village Project KKN-T Courses, as well as students participating in the MBKM KKNT Project in Villages and Literature Study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Village, along with books and articles about the MBKM Program. The report result Students must easily understand the management of concepts and use of systems for

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implementing village project KKN-T activities to meet the expected goals.

**Keywords:** Implementation, curriculum, independent learning

## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities – an independent and flexible way to learn. This creates an innovative, not rigid, learning culture that fits students' needs. Referring to the Independent Campus Policy, which is by the Regulation of the Minister of Education and Culture Number 3 of 2020 concerning National Higher Education Standards, this is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be implemented in two ways: (1) attending all the learning process in study programs at tertiary institutions according to the period and study load, and (2) following the learning process in the study program to fulfill part of the period and load and the remainder following the learning process outside the study program. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022)

Building a village, or thematic real-world lecture (KKNT) activities, is one of the activities included in the MBKM curriculum. This activity is a creative way for students to learn about how their community works by getting them involved in a wide range of direct activities in the community as a driving force for village development. The implementation of this activity is a form of collaboration with the Ministry of Villages (PDPT), which distributes village funds of IDR 1 billion per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs' village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations.

As stated by the Ministry of Ministry Of Villages, Development Of Undeveloped Areas, And Transmigration, Dr. (HC), Drs. H. Abdul Halim Iskandar, M.Pd., "With the urgency of the KKNT Project in the village, it can help accelerate the village's SDGs." It can be a solution through discussion and mapping of various village problems, allowing UNESA students to focus on the problems being

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worked on and the programs being implemented. Meanwhile, the Chancellor of UNESA, Prof. Dr. Nurhasan, M. Kes, hopes that the KKNT Project in the Village can become a forum for village development activities as well as a means of exploring village potential and caring for village communities and can be an answer to the demands of village communities to develop and be independent through student service. The Faculty of Social Sciences and Law (FISH) is one of the faculties at UNESA that also organizes this activity. As an illustration, FISH UNESA has eight study programs consisting of the Bachelor of Civics Study Program, the Bachelor of Geography Education Study Program, the Bachelor of History Education Study Program, the Bachelor of Administration Science Study Program, the Bachelor of Sociology Study Program, the Bachelor of Law Study Program, the Bachelor of Communication Studies Study Program, and the Bachelor of Social Sciences Education Study Program. There are 3,616 active students in FISH, as well as six study programs participating in the KKNT Project in villages in 2021 with a total of 167 students, which can be detailed as follows:

**Table1: Total Active Students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

The data in Table 1 shows that the number of active students is distributed among the eight study programs at FISH UNESA. This research is very useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in KKNT-Village Projects can be seen through two major variables so that, in the future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements to how the MBKM program's rules are made right away. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

**Table 2: Number of Students Participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2021
1.	S1 Pancasila and Citizenship Education	30
2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

Initially, FISH UNESA had implemented the KKN program, but this was different from the KNT in the MBKM curriculum. The most visible difference is in duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of 3 credits and is mandatory. At the same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join the program or other MBKM programs. These differences make FISH UNESA require several adjustment efforts so that the KKNT program can run effectively even though it was initially implemented during a pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

#### **Independent Campus Learning Program**

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills will be strongly formed through a well-designed and implemented independent learning program. (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be carried

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out and selected by students: (1). Student exchange; (2). internship or work experience; (3). teaching assistant in an academic unit; (4). research or research; (5). humanitarian projects; (6). entrepreneurial activities; (7). independent study or project; (8). village construction or thematic real-world work lectures (Devi Febrianti et al., 2022; Hakim et al., 2022)

#### **Thematic Real Work Lectures - Projects in the Village (KKNT-Project)**

One of the activities of the MBKM program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and weight of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. It is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a very strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program can be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

The Village Project KKNT at UNESA has six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; (3) Capacity Building for Groups in the Social and Cultural Sector

Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the Environmental Sector Group Improved sanitation, waste management, management advice and assistance, and implementing Eco Green, Eco-Tourism, and Reboisas programs are among the activities carried out.
2. Capacity Building for Economic Sector Groups or Village-Owned Enterprises Activities include the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs Activities include improving the use of human resources, setting up groups to deal

with disasters, and putting information technology into the system for running the village government.

This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researcher intends to describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

## 2. METHODOLOGY

### Research Location

The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located on Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law has a large number of students (3,616 in 2021) and has run the Village Project KKNT, especially in the 2019 class, which has done KKNT-Village Project activities for four months.

**Commented [MOU3]:** explain why you chose this location. what's unique?

### Research Approach

This study uses a qualitative approach. Qualitative research is a type of research that is based on the philosophy of postpositivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to look at the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014)

### Research Type

This research is included in the descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessary to find or explain relationships or test hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

### Informant

The informants in the study were determined by purposive sampling, namely, those who were considered to have information about implementing the MBKM study program on projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, Field Advisors, Teaching Lecturers for KKNT Subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

**Commented [MOU4]:** explain how many of these informants

### Research Focus

This research focuses on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process is based on two major variables, namely, the <http://ijlter.org/index.php/ijlter>



content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include: (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

### Date analysis

The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research uses an interactive model from (Matthew B. Miles, 1994). The data analysis model is shown in Figure 1.

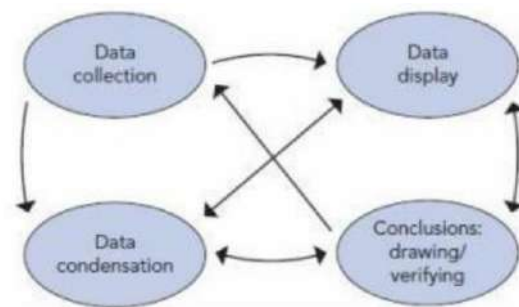


Figure 1: Interactive Data Analysis Models

### Date Collection

Data collection techniques used by researchers include interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study is carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

### 3. Results and Discussion

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**Commented [MOU5]:** I didn't find you doing the discussion here. please elaborate on current theories from international journals. Don't just give your opinion that doesn't have the essence of research results

To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the Village Consultative establishment, and professional assistance staff (village assistants) based on past learning recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program will be implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties located in different locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). At the moment, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there is 38 education staff. The education staff is assigned to take care of operations in each department, and some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Plan program. The full classroom shows that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. The data obtained by researchers. Then an assessment can be carried out related to implementing the Past Learning Recognition Program (RPL) to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

#### 1. Standard and Goal of Education

Standards and objectives must have been determined in a policy to be implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens get an education to educate the nation's life and human welfare through promoting religious values and national unity. Referring to Presidential Regulation <http://ijlter.org/index.php/ijlter>

Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration have the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

Then it is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 Village Owned Enterprises, and 7,889 professional assistants will be high school graduates or equivalents. 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants with bachelors or degree degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, held a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning, which is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By holding this program, it is hoped that individuals who have not had time to complete their education (diploma, bachelor's, master's) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion by the statement above.:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

It can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. But for now, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of 2 years of experience, or at least have a clear training certificate. Those who have studied master's but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. In this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and highly support the implementation of <http://ijlter.org/index.php/ijlter>

the Village Past Learning Recognition Program and will develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be where all stakeholders and parts of development can work together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also made as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021. It has much information about the mechanisms, procedures, and technical and administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal at the base of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. Past. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*"As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments)."*

## 2. Human Resources

Policy implementation needs to be supported by human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of sustainable development goals and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credit for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government, which provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provides single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

It has been regulated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning <http://ijlter.org/index.php/ijlter>

villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing a village without poverty and hunger and a growing economic village. Villages that care about health, villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, will work with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors; Heads of Study Programs, and study program lecturers who directly go down the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely, Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It can be done for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*"In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro".*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. It can be seen from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, as Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*"In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist"*

The village government in Bojonegoro Regency has also built facilities and infrastructure besides the university. Facilities available at the village office include laptops and the internet. In one of the villages, a policy was implemented

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in which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the internet had been facilitated by the village before the Past Learning Recognition program existed.”*

From what different sources say, it's clear that so far, implementers of the Recognition of Prior Learning program have done a good job of making it work.

### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, about quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.



**Figure 2. Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024**

These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes at least community, state, and private parties.

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SDGs are needed to be implemented in villages. It is possible to control a village with real substance in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing the SDGs in one village, or each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate Program Guide for the 2022–2024 Academic Year. The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulation. At the beginning of the year, each village's strengths, weaknesses, and problems were written down and made public on the kemendesa.go.id website. This is a starting point for planning activities and their budgets, which can be decided in village meetings.

Registration is different from registering regular students, but in practice, some things need to be recognized, such as a certificate carried out by participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (of 20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, Administration Science.

They are entering semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) of 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation; semester 4 (four) of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. After that, they got school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is done with one student in the assessment or with three assessors in the assessment. This <http://ijlter.org/index.php/ijlter>

recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students approved the recognition assessment results. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there was finally 282 active Recognition of Past Learning students of the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). Totaling 282 people, they were divided into six classes: C, D, E, F, G, and H. The class division is based on the domiciles of students who are geographically close together. It is meant to make it easier for students to work together and talk about what's going on in the lecture. The following is a picture of the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.



**Commented [MOU6]:** what map is this?  
Where does it come from?  
what ratio did you use?  
where does it come from?

**Figure 3. Map of Class Distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program**

In semester 1, the lecture schedule for the Recognition of Past Learning class is held on Friday and Saturday. This is done considering that village officials work on weekdays. So that working hours are fixed, the study program has decided that classes will only be held on Fridays and Saturdays. But based on the evaluation results, it took much work for students and lecturers to receive lectures and teach, starting in the morning at 7:00 until it ended at 18.00 WIB (Western Indonesian Time). So that in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is expressed by Mrs. Tjik Rahaju as follows:

*"There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much*

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*work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon during working hours."*

In terms of inter-organizational communication, it can be seen that the Ministry of Education, Culture, Research, and Technology has a special website that contains guidelines for implementing the Recognition of Past Learning program, which is named SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). According to Ms. Tjitjik Rahaju said

*"The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegoro Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties, universities, and organizations outside of UNESA to work together."*

The same opinion was expressed by Mrs. Wiwik Sri Utami regarding communication as follows:

*"The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing."*

When the implementation of the lecture begins, there is an opening ceremony that is attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration, followed by an introduction to the lecturers in the Administration Science Study Program. The goal is for students to get to know the leaders in the Faculty of Social Sciences and Law and the lecturers who will teach later. Furthermore, students took part in the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. It was conveyed according to Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*"The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders".*



**Figure 4. Briefing for Village Past Learning Recognition Students Study Program of Administration Science**

#### 4. Characteristics of Implementing Agents

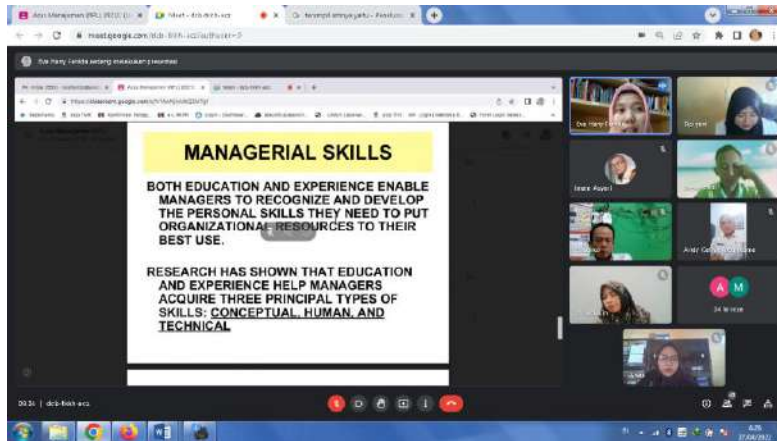
SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia must implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 show the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which includes Village SDGs number 18, is to be implemented immediately, starting in January 2020. Village SDGs was chosen as a strategy to accelerate the wheel of village development alone. The implementation of the SDGs can be seen in the characteristics of implementing agents who contribute to each other to achieve the goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule and conditions are given.

It is undeniable that there are six classes of recognition of prior learning, which certainly adds to the teaching load for lecturers in the study program. The ratio of working hours is sufficient to exceed the capacity of working hours more than usual. Because there are many regular students plus students from the Recognition of Past Learning program, however, campus implementing agents can handle this matter well. It can be proven that when lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community so that the discussions and lectures that were

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conducted could run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each village where participants in recognition of Past Learning program worked. This program is very useful because students gain new knowledge directly and indirectly. As stated by Ms. Eva Hany Fanida as Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*



**Figure 5. Online Lecture for Students of the Village Past Learning Recognition Program Study Program of Administration Science**

It is the same as stated by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*“Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials.”*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*“The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings”*

## 5. Economic, Social and Political Condition

One of the important things in implementing the Village SDGs is having dynamic institutions willing to follow the latest data so that they are agile in formulating policies according to the data. In the village, village government institutions play a very important role. The village head and his apparatus carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. So, the role of the village government was finally changed to give its people more power. In order to strengthen village institutions, the Administration Science Study Program, in collaboration with the Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop "Collaborating on Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency" aims to help village officials in Bojonegoro Regency understand the importance of SDGs and how to achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration started the Sustainable Development Goals for Villages (SDGs) to help guide village officials in Indonesia, so that village development becomes more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been going quite well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation involve the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students must easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which makes the program initiated in line with the objectives of the KKNT

village project and, of course, capable of bringing about a small change among students, partners, and the campus itself.

## 6. Acknowledgment

The author would like thanks to Surabaya State University for the internal research grant for the 2022 fiscal year and the research funds provided.

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## 8. Appendix Acronym

**MBKM** (*Independent Campus Learning Program*)

**KKN-T** (*Thematic Real Work Lectures*)

**UNESA** (*Surabaya State University*)

**FISH** (*Faculty of Social Science & Law*)

**SDGs** (*Sustainable Development Goals*)

**KKN** (*Community Service Program*)

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## Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project

**Abstract.** Referring to the Independent Campus Learning Policy, which is in Regulation of the Minister of Education and Culture Number 3 of 2020 Concerning National Higher Education Standards, Student exchanges, internships, and work practices, teaching assistants in education units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and thematically building real work villages and colleges (KKNT) are the eight activities intended for students. Based on the Surabaya State University Chancellor's Regulation Number 9 of 2020 about Academic Regulations for Implementing MBKM, the MBKM program is also used at Surabaya State University. One of the MBKM programs implemented by UNESA is the village building program, which was later adapted into the village project KKNT. The Faculty of Social Sciences and Law (FISH) organized this activity. The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merilee S. Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include: (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the institutions and regimes in power; and (4) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, Deputy Deans for Academic Affairs, Heads of Departments or Heads of Study Programs, Field Supervisors, and Lecturers of Village Project KKN-T Courses, as well as students participating in the MBKM KKNT Project in Villages and Literature Study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Village, along with books and articles about the MBKM Program. The report result Students must easily understand the

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management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals.

**Keywords:** Implementation, curriculum, independent learning

## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities – an independent and flexible way to learn. This creates an innovative, not rigid, learning culture that fits students' needs. Referring to the Independent Campus Policy, which is by the Regulation of the Minister of Education and Culture Number 3 of 2020 concerning National Higher Education Standards, this is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be implemented in two ways: (1) attending all the learning process in study programs at tertiary institutions according to the period and study load, and (2) following the learning process in the study program to fulfill part of the period and load and the remainder following the learning process outside the study program. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022)

Building a village, or thematic real-world lecture (KKNT) activities, is one of the activities included in the MBKM curriculum. This activity is a creative way for students to learn about how their community works by getting them involved in a wide range of direct activities in the community as a driving force for village development. The implementation of this activity is a form of collaboration with the Ministry of Villages (PDPT), which distributes village funds of IDR 1 billion per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs, village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations.

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per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs' village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations

**Table1: Total Active Students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

The data in Table 1 shows that the number of active students is distributed among the eight study programs at FISIH UNESA. This research is very useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in KKNT-Village Projects can be seen through two major variables so that, in the future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements to how the MBKM program's rules are made right away. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

**Table 2: Number of Students Participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2021
1.	S1 Pancasila and Citizenship Education	30

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2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

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Initially, FISH UNESA had implemented the KKN program, but this was different from the KNT in the MBKM curriculum. The most visible difference is in duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of 3 credits and is mandatory. At the same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join the program or other MBKM programs. These differences make FISH UNESA require several adjustment efforts so that the KKNT program can run effectively even though it was initially implemented during a pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

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#### Independent Campus Learning Program

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills will be strongly formed through a well-designed and implemented independent learning program. (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

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The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be carried out and selected by students: (1). Student exchange; (2). internship or work experience; (3). teaching assistant in an academic unit; (4). research or research; (5). humanitarian projects; (6). entrepreneurial activities; (7). independent study or project; (8). village construction or thematic real-world work lectures (Devi Febrianti et al., 2022; Hakim et al., 2022)

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#### Thematic Real Work Lectures - Projects in the Village (KKNT-Project)

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One of the activities of the MBKM program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and weight of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

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The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. It is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a very strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program can be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

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The Village Project KKNT at UNESA has six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; (3) Capacity Building for Groups in the Social and Cultural Sector

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Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the Environmental Sector Group Improved sanitation, waste management, management advice and assistance, and implementing Eco Green, Eco-Tourism, and Reboisas programs are among the activities carried out.
2. Capacity Building for Economic Sector Groups or Village-Owned Enterprises Activities include the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs Activities include improving the use of human resources, setting up groups to deal with disasters, and putting information technology into the system for running the village government.

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This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researcher intends to describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

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## 2. METHODOLOGY

### Research Location

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The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located on Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law has a large number of students (3,616 in 2021) and has run the Village Project KKNT, especially in the 2019 class, which has done KKNT-Village Project activities for four months.

#### Research Approach

This study uses a qualitative approach. Qualitative research is a type of research that is based on the philosophy of postpositivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to look at the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014)

#### Research Type

This research is included in the descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessary to find or explain relationships or test hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

#### Informant

The informants in the study were determined by purposive sampling, namely, those who were considered to have information about implementing the MBKM study program on projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, Field Advisors, Teaching Lecturers for KKNT Subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

#### Research Focus

This research focuses on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process is based on two major variables, namely, the content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include: (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

#### Date analysis

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The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research uses an interactive model from (Matthew B. Miles, 1994). The data analysis model is shown in Figure 1.

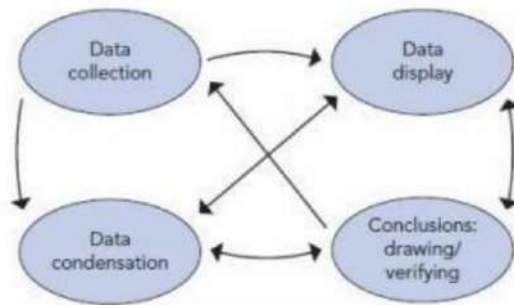


Figure 1: Interactive Data Analysis Models

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#### Date Collection

Data collection techniques used by researchers include interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study is carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

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#### 3.Results and Discussion

To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the Village Consultative establishment, and professional assistance staff (village assistants) based on past learning recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program will be implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State

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University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties located in different locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

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In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). At the moment, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there is 38 education staff. The education staff is assigned to take care of operations in each department, and some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Plan program. The full classroom shows that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. The data obtained by researchers. Then an assessment can be carried out related to implementing the Past Learning Recognition Program (RPL) to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

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#### 1. Standard and Goal of Education

Standards and objectives must have been determined in a policy to be implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens get an education to educate the nation's life and human welfare through promoting religious values and national unity. Referring to Presidential Regulation Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration have the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

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Then it is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 Village Owned Enterprises, and 7,889 professional assistants will be high school graduates or equivalents. 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants with <http://ijlter.org/index.php/ijlter>

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bachelors or degree degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, held a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning, which is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By holding this program, it is hoped that individuals who have not had time to complete their education (diploma, bachelor's, master's) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion by the statement above.:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

It can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. But for now, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of 2 years of experience, or at least have a clear training certificate. Those who have studied master's but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. In this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and highly support the implementation of the Village Past Learning Recognition Program and will develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be where all stakeholders and parts of development can work together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also made as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021. It has much information about the mechanisms, procedures, and technical and <http://ijlter.org/index.php/ijlter>

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administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal at the base of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. Past. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*"As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments)."*

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## 2. Human Resources

Policy implementation needs to be supported by human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of sustainable development goals and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credit for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government, which provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provides single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

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It has been regulated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing a village without poverty and hunger and a growing economic village. Villages that care about health, villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, will work with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To <http://ijlter.org/index.php/ijlter>



achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors; Heads of Study Programs, and study program lecturers who directly go down the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely, Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It can be done for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*“In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro”.*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. It can be seen from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, as Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*“In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist”*

The village government in Bojonegoro Regency has also built facilities and infrastructure besides the university. Facilities available at the village office include laptops and the internet. In one of the villages, a policy was implemented in which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the internet had been facilitated by the village before the Past Learning Recognition program existed.”*

From what different sources say, it's clear that so far, implementers of the Recognition of Prior Learning program have done a good job of making it work.

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### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, about quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.

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**Figure 2. Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024**

These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes at least community, state, and private parties. SDGs are needed to be implemented in villages. It is possible to control a village with real substance in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing the SDGs in one village, or each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate Program Guide for the 2022-2024 Academic Year. The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study <http://ijlter.org/index.php/ijlter>

programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulation. At the beginning of the year, each village's strengths, weaknesses, and problems were written down and made public on the kemendes.go.id website. This is a starting point for planning activities and their budgets, which can be decided in village meetings.

Registration is different from registering regular students, but in practice, some things need to be recognized, such as a certificate carried out by participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (of 20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, Administration Science.

They are entering semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) of 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation; semester 4 (four) of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. After that, they got school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is done with one student in the assessment or with three assessors in the assessment. This recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students approved the recognition assessment results. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there was finally 282 active Recognition of Past Learning students of the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). Totaling 282 people, they were divided into six classes: C, D, E, F, G, and H. The class division is based on the domiciles of students who are geographically close together. It is meant to make it easier for students to work together and talk about what's going on in the lecture. The following is a picture of the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.

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**Figure 3. Map of Class Distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program**

In semester 1, the lecture schedule for the Recognition of Past Learning class is held on Friday and Saturday. This is done considering that village officials work on weekdays. So that working hours are fixed, the study program has decided that classes will only be held on Fridays and Saturdays. But based on the evaluation results, it took much work for students and lecturers to receive lectures and teach, starting in the morning at 7:00 until it ended at 18.00 WIB (Western Indonesian Time). So that in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is expressed by Mrs. Tjik Rahaju as follows:

*"There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon during working hours."*

In terms of inter-organizational communication, it can be seen that the Ministry of Education, Culture, Research, and Technology has a special website that contains guidelines for implementing the Recognition of Past Learning program, which is named SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). According to Ms. Tjitjik Rahaju said

*"The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegoro Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties, universities, and organizations outside of UNESA to work together."*

The same opinion was expressed by Mrs. Wiwik Sri Utami regarding <http://ijlter.org/index.php/ijlter>

communication as follows:

*"The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing."*

When the implementation of the lecture begins, there is an opening ceremony that is attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration, followed by an introduction to the lecturers in the Administration Science Study Program. The goal is for students to get to know the leaders in the Faculty of Social Sciences and Law and the lecturers who will teach later. Furthermore, students took part in the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. It was conveyed according to Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*"The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders".*



**Figure 4. Briefing for Village Past Learning Recognition Students Study Program of Administration Science**

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#### 4. Characteristics of Implementing Agents

SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia must implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 show the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which includes Village SDGs number 18, is to be implemented immediately, starting in January 2020. Village SDGs was chosen as a strategy to accelerate the wheel of village development alone. The implementation of the SDGs can be seen in the characteristics of implementing agents who contribute to each other to achieve the goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule and conditions are given.

It is undeniable that there are six classes of recognition of prior learning, which certainly adds to the teaching load for lecturers in the study program. The ratio of working hours is sufficient to exceed the capacity of working hours more than usual. Because there are many regular students plus students from the Recognition of Past Learning program, however, campus implementing agents can handle this matter well. It can be proven that when lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community so that the discussions and lectures that were conducted could run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each village where participants in recognition of Past Learning program worked. This program is very useful because students gain new knowledge directly and indirectly. As stated by Ms. Eva Hany Fanida as Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*

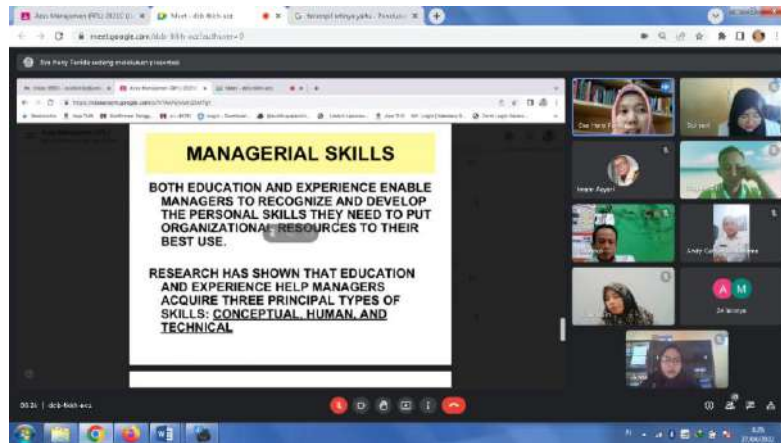


Figure 5. Online Lecture for Students of the Village Past Learning Recognition Program Study Program of Administration Science

It is the same as stated by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*"Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials."*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*"The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings"*

#### 5. Economic, Social and Political Condition

One of the important things in implementing the Village SDGs is having dynamic institutions willing to follow the latest data so that they are agile in formulating policies according to the data. In the village, village government institutions play a very important role. The village head and his apparatus carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. So, the role of the village government was finally changed to give its people more power. In order to strengthen village institutions, the Administration Science Study Program, in collaboration with the <http://ijlter.org/index.php/ijlter>

Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop "Collaborating on Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency" aims to help village officials in Bojonegoro Regency understand the importance of SDGs and how to achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration started the Sustainable Development Goals for Villages (SDGs) to help guide village officials in Indonesia, so that village development becomes more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been going quite well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation involve the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students must easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which makes the program initiated in line with the objectives of the KKNT village project and, of course, capable of bringing about a small change among students, partners, and the campus itself.

## 6. Acknowledgment

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### **8. Appendix Acronym**

**MBKM** (*Independent Campus Learning Program*)

**KKN-T** (*Thematic Real Work Lectures*)

**UNESA** (*Surabaya State University*)

**FISH** (*Faculty of Social Science & Law*)

**SDGs** (*Sustainable Development Goals*)

**KKN** (*Community Service Program*)

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## Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project

**Abstract.** Referring to the Independent Campus Learning Policy, which is in Regulation of the Minister of Education and Culture Number 3 of 2020 Concerning National Higher Education Standards, Student exchanges, internships, and work practices, teaching assistants in education units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and thematically building real work villages and colleges (KKNT) are the eight activities intended for students. Based on the Surabaya State University Chancellor's Regulation Number 9 of 2020 about Academic Regulations for Implementing MBKM, the MBKM program is also used at Surabaya State University. One of the MBKM programs implemented by UNESA is the village building program, which was later adapted into the village project KKNT. The Faculty of Social Sciences and Law (FISH) organized this activity. The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merilee S. Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include: (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the institutions and regimes in power; and (4) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, Deputy Deans for Academic Affairs, Heads of Departments or Heads of Study Programs, Field Supervisors, and Lecturers of Village Project KKN-T Courses, as well as students participating in the MBKM KKNT Project in Villages and Literature Study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Village, along with books and articles about the MBKM Program. The report result Students must easily understand the

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management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals.

**Keywords:** Implementation, curriculum, independent learning

## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities – an independent and flexible way to learn. This creates an innovative, not rigid, learning culture that fits students' needs. Referring to the Independent Campus Policy, which is by the Regulation of the Minister of Education and Culture Number 3 of 2020 concerning National Higher Education Standards, this is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be implemented in two ways: (1) attending all the learning process in study programs at tertiary institutions according to the period and study load, and (2) following the learning process in the study program to fulfill part of the period and load and the remainder following the learning process outside the study program. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022)

Building a village, or thematic real-world lecture (KKNT) activities, is one of the activities included in the MBKM curriculum. This activity is a creative way for students to learn about how their community works by getting them involved in a wide range of direct activities in the community as a driving force for village development. The implementation of this activity is a form of collaboration with the Ministry of Villages (PDPT), which distributes village funds of IDR 1 billion per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs, village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations.

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per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs' village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations

**Table1: Total Active Students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

The data in Table 1 shows that the number of active students is distributed among the eight study programs at FISIH UNESA. This research is very useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in KKNT-Village Projects can be seen through two major variables so that, in the future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements to how the MBKM program's rules are made right away. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

**Table 2: Number of Students Participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2021
1.	S1 Pancasila and Citizenship Education	30

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2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

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Initially, FISH UNESA had implemented the KKN program, but this was different from the KNT in the MBKM curriculum. The most visible difference is in duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of 3 credits and is mandatory. At the same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join the program or other MBKM programs. These differences make FISH UNESA require several adjustment efforts so that the KKNT program can run effectively even though it was initially implemented during a pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

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#### Independent Campus Learning Program

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills will be strongly formed through a well-designed and implemented independent learning program. (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

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The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be carried out and selected by students: (1). Student exchange; (2). internship or work experience; (3). teaching assistant in an academic unit; (4). research or research; (5). humanitarian projects; (6). entrepreneurial activities; (7). independent study or project; (8). village construction or thematic real-world work lectures (Devi Febrianti et al., 2022; Hakim et al., 2022)

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#### Thematic Real Work Lectures - Projects in the Village (KKNT-Project)

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One of the activities of the MBKM program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and weight of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

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The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. It is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a very strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program can be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

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The Village Project KKNT at UNESA has six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; (3) Capacity Building for Groups in the Social and Cultural Sector

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Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the Environmental Sector Group Improved sanitation, waste management, management advice and assistance, and implementing Eco Green, Eco-Tourism, and Reboisas programs are among the activities carried out.
2. Capacity Building for Economic Sector Groups or Village-Owned Enterprises Activities include the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs Activities include improving the use of human resources, setting up groups to deal with disasters, and putting information technology into the system for running the village government.

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This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researcher intends to describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

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## 2. METHODOLOGY

### Research Location

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The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located on Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law has a large number of students (3,616 in 2021) and has run the Village Project KKNT, especially in the 2019 class, which has done KKNT-Village Project activities for four months.

#### Research Approach

This study uses a qualitative approach. Qualitative research is a type of research that is based on the philosophy of postpositivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to look at the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014)

#### Research Type

This research is included in the descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessary to find or explain relationships or test hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

#### Informant

The informants in the study were determined by purposive sampling, namely, those who were considered to have information about implementing the MBKM study program on projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, Field Advisors, Teaching Lecturers for KKNT Subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

#### Research Focus

This research focuses on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process is based on two major variables, namely, the content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include: (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

#### Date analysis

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**Commented [HM31]:** Plagiarism. It must be citing from somewhere else.

**Commented [HM32]:** Where did you cite this statement?

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The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research uses an interactive model from (Matthew B. Miles, 1994). The data analysis model is shown in Figure 1.

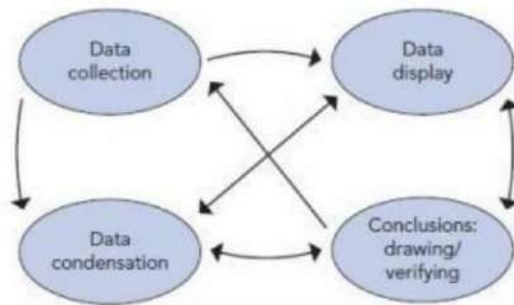


Figure 1: Interactive Data Analysis Models

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#### Date Collection

Data collection techniques used by researchers include interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study is carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

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#### 3.Results and Discussion

To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the Village Consultative establishment, and professional assistance staff (village assistants) based on past learning recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program will be implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State

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University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties located in different locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

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In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). At the moment, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there is 38 education staff. The education staff is assigned to take care of operations in each department, and some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Plan program. The full classroom shows that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. The data obtained by researchers. Then an assessment can be carried out related to implementing the Past Learning Recognition Program (RPL) to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

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#### 1. Standard and Goal of Education

Standards and objectives must have been determined in a policy to be implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens get an education to educate the nation's life and human welfare through promoting religious values and national unity. Referring to Presidential Regulation Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration have the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

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Then it is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 Village Owned Enterprises, and 7,889 professional assistants will be high school graduates or equivalents. 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants with <http://ijlter.org/index.php/ijlter>

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bachelors or degree degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, held a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning, which is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By holding this program, it is hoped that individuals who have not had time to complete their education (diploma, bachelor's, master's) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion by the statement above.:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

It can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. But for now, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of 2 years of experience, or at least have a clear training certificate. Those who have studied master's but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. In this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and highly support the implementation of the Village Past Learning Recognition Program and will develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be where all stakeholders and parts of development can work together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also made as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021. It has much information about the mechanisms, procedures, and technical and <http://ijlter.org/index.php/ijlter>

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**Commented [HM43]:** It should be in literature review

administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal at the base of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. Past. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*"As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments)."*

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## 2. Human Resources

Policy implementation needs to be supported by human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of sustainable development goals and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credit for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government, which provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provides single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

**Commented [HM45]:** How to implement this program. What the KKN contribute to the village?

It has been regulated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing a village without poverty and hunger and a growing economic village. Villages that care about health, villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, will work with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To <http://ijlter.org/index.php/ijlter>

achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors; Heads of Study Programs, and study program lecturers who directly go down the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely, Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It can be done for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*“In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro”.*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. It can be seen from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, as Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*“In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist”*

The village government in Bojonegoro Regency has also built facilities and infrastructure besides the university. Facilities available at the village office include laptops and the internet. In one of the villages, a policy was implemented in which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the internet had been facilitated by the village before the Past Learning Recognition program existed.”*

From what different sources say, it's clear that so far, implementers of the Recognition of Prior Learning program have done a good job of making it work.

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### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, about quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.

**Commented [HM46]:** It does not implement to the village. It cannot be in the result.



**Figure 2. Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024**

These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes at least community, state, and private parties. SDGs are needed to be implemented in villages. It is possible to control a village with real substance in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing the SDGs in one village, or each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate Program Guide for the 2022-2024 Academic Year. The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study <http://ijlter.org/index.php/ijlter>

programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulation. At the beginning of the year, each village's strengths, weaknesses, and problems were written down and made public on the kemendes.go.id website. This is a starting point for planning activities and their budgets, which can be decided in village meetings.

Registration is different from registering regular students, but in practice, some things need to be recognized, such as a certificate carried out by participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (of 20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, Administration Science.

They are entering semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) of 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation; semester 4 (four) of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. After that, they got school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is done with one student in the assessment or with three assessors in the assessment. This recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students approved the recognition assessment results. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there was finally 282 active Recognition of Past Learning students of the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). Totalling 282 people, they were divided into six classes: C, D, E, F, G, and H. The class division is based on the domiciles of students who are geographically close together. It is meant to make it easier for students to work together and talk about what's going on in the lecture. The following is a picture of the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.

**Commented [HM47]:** It does not show the result.



**Figure 3. Map of Class Distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program**

In semester 1, the lecture schedule for the Recognition of Past Learning class is held on Friday and Saturday. This is done considering that village officials work on weekdays. So that working hours are fixed, the study program has decided that classes will only be held on Fridays and Saturdays. But based on the evaluation results, it took much work for students and lecturers to receive lectures and teach, starting in the morning at 7:00 until it ended at 18.00 WIB (Western Indonesian Time). So that in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is expressed by Mrs. Tjik Rahaju as follows:

*"There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon during working hours."*

In terms of inter-organizational communication, it can be seen that the Ministry of Education, Culture, Research, and Technology has a special website that contains guidelines for implementing the Recognition of Past Learning program, which is named SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). According to Ms. Tjitjik Rahaju said

*"The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegoro Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties, universities, and organizations outside of UNESA to work together."*

The same opinion was expressed by Mrs. Wiwik Sri Utami regarding <http://ijlter.org/index.php/ijlter>



communication as follows:

*“The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing.”*

When the implementation of the lecture begins, there is an opening ceremony that is attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration, followed by an introduction to the lecturers in the Administration Science Study Program. The goal is for students to get to know the leaders in the Faculty of Social Sciences and Law and the lecturers who will teach later. Furthermore, students took part in the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. It was conveyed according to Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*“The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders”.*



**Figure 4. Briefing for Village Past Learning Recognition Students Study Program of Administration Science**

<http://ijlter.org/index.php/ijlter>

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#### 4. Characteristics of Implementing Agents

SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia must implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 show the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which includes Village SDGs number 18, is to be implemented immediately, starting in January 2020. Village SDGs was chosen as a strategy to accelerate the wheel of village development alone. The implementation of the SDGs can be seen in the characteristics of implementing agents who contribute to each other to achieve the goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule and conditions are given.

It is undeniable that there are six classes of recognition of prior learning, which certainly adds to the teaching load for lecturers in the study program. The ratio of working hours is sufficient to exceed the capacity of working hours more than usual. Because there are many regular students plus students from the Recognition of Past Learning program, however, campus implementing agents can handle this matter well. It can be proven that when lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community so that the discussions and lectures that were conducted could run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each village where participants in recognition of Past Learning program worked. This program is very useful because students gain new knowledge directly and indirectly. As stated by Ms. Eva Hany Fanida as Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*

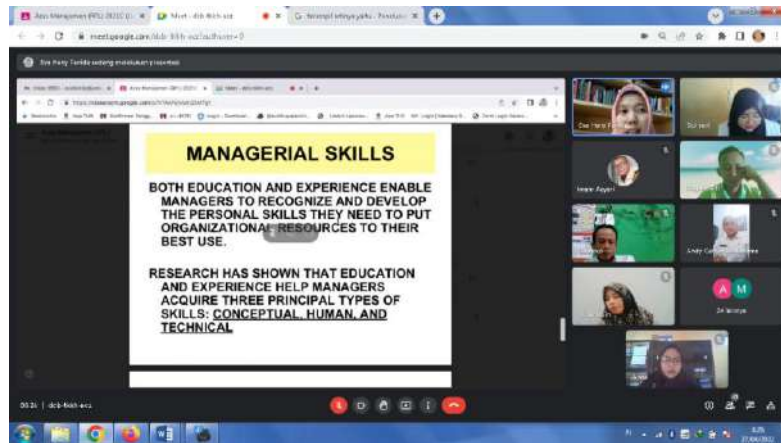


Figure 5. Online Lecture for Students of the Village Past Learning Recognition Program Study Program of Administration Science

It is the same as stated by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*"Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials."*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*"The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings"*

#### 5. Economic, Social and Political Condition

One of the important things in implementing the Village SDGs is having dynamic institutions willing to follow the latest data so that they are agile in formulating policies according to the data. In the village, village government institutions play a very important role. The village head and his apparatus carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. So, the role of the village government was finally changed to give its people more power. In order to strengthen village institutions, the Administration Science Study Program, in collaboration with the <http://ijlter.org/index.php/ijlter>

Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop "Collaborating on Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency" aims to help village officials in Bojonegoro Regency understand the importance of SDGs and how to achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration started the Sustainable Development Goals for Villages (SDGs) to help guide village officials in Indonesia, so that village development becomes more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been going quite well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation involve the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students must easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which makes the program initiated in line with the objectives of the KKNT village project and, of course, capable of bringing about a small change among students, partners, and the campus itself.

## 6. Acknowledgment

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### **8. Appendix Acronym**

**MBKM** (*Independent Campus Learning Program*)

**KKN-T** (*Thematic Real Work Lectures*)

**UNESA** (*Surabaya State University*)

**FISH** (*Faculty of Social Science & Law*)

**SDGs** (*Sustainable Development Goals*)

**KKN** (*Community Service Program*)

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## Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project

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**Abstract.** Referring to the Independent Campus Learning Policy, which is in Regulation of the Minister of Education and Culture Number 3 of 2020 Concerning National Higher Education Standards, Student exchanges, internships, and work practices, teaching assistants in education units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and thematically building real work villages and colleges (KKNT) are the eight activities intended for students. Based on the Surabaya State University Chancellor's Regulation Number 9 of 2020 about Academic Regulations for Implementing MBKM, the MBKM program is also used at Surabaya State University. One of the MBKM programs implemented by UNESA is the village building program, which was later adapted into the village project KKNT. The Faculty of Social Sciences and Law (FISH) organized this activity. The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merilee S. Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include: (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the institutions and regimes in power; and (4) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, Deputy Deans for Academic Affairs, Heads of Departments or Heads of Study Programs, Field Supervisors, and Lecturers of Village Project KKN-T Courses, as well as students participating in the MBKM KKNT Project in Villages and Literature Study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Village, along with books and articles about the MBKM Program. The report result Students must

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easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals.

**Keywords:** Implementation, curriculum, independent learning

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## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities – an independent and flexible way to learn. This creates an innovative, not rigid, learning culture that fits students' needs. Referring to the Independent Campus Policy, which is by the Regulation of the Minister of Education and Culture Number 3 of 2020 concerning National Higher Education Standards, this is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be implemented in two ways: (1) attending all the learning process in study programs at tertiary institutions according to the period and study load, and (2) following the learning process in the study program to fulfill part of the period and load and the remainder following the learning process outside the study program. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022)

Building a village, or thematic real-world lecture (KKNT) activities, is one of the activities included in the MBKM curriculum. This activity is a creative way for students to learn about how their community works by getting them involved in a wide range of direct activities in the community as a driving force for village development. The implementation of this activity is a form of collaboration with the Ministry of Villages (PDTT), which distributes village funds of IDR 1 billion per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs' village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations.

As stated by the Ministry of Ministry Of Villages, Development Of Undeveloped Areas, And Transmigration, Dr. (HC), Drs. H. Abdul Halim Iskandar, M.Pd., "With the urgency of the KKNT Project in the village, it can help accelerate the village's SDGs." It can be a solution through discussion and mapping of various

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village problems, allowing UNESA students to focus on the problems being worked on and the programs being implemented. Meanwhile, the Chancellor of UNESA, Prof. Dr. Nurhasan, M. Kes, hopes that the KKNT Project in the Village can become a forum for village development activities as well as a means of exploring village potential and caring for village communities and can be an answer to the demands of village communities to develop and be independent through student service. The Faculty of Social Sciences and Law (FISH) is one of the faculties at UNESA that also organizes this activity. As an illustration, FISH UNESA has eight study programs consisting of the Bachelor of Civics Study Program, the Bachelor of Geography Education Study Program, the Bachelor of History Education Study Program, the Bachelor of Administration Science Study Program, the Bachelor of Sociology Study Program, the Bachelor of Law Study Program, the Bachelor of Communication Studies Study Program, and the Bachelor of Social Sciences Education Study Program. There are 3,616 active students in FISH, as well as six study programs participating in the KKNT Project in villages in 2021 with a total of 167 students, which can be detailed as follows:

**Table1: Total Active Students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

The data in Table 1 shows that the number of active students is distributed among the eight study programs at FISH UNESA. This research is very useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in KKNT-Village Projects can be seen through two major variables so that, in the future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements to how the MBKM program's rules are made right away. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

**Table 2: Number of Students Participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2021
1.	S1 Pancasila and Citizenship Education	30
2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

Initially, FISH UNESA had implemented the KKN program, but this was different from the KNT in the MBKM curriculum. The most visible difference is in duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of 3 credits and is mandatory. At the same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join the program or other MBKM programs. These differences make FISH UNESA require several adjustment efforts so that the KKNT program can run effectively even though it was initially implemented during a pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

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### Independent Campus Learning Program

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills will be strongly formed through a well-designed and implemented independent learning program. (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be carried

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out and selected by students: (1). Student exchange; (2). internship or work experience; (3). teaching assistant in an academic unit; (4). research or research; (5). humanitarian projects; (6). entrepreneurial activities; (7). independent study or project; (8). village construction or thematic real-world work lectures (Devi Febrianti et al., 2022; Hakim et al., 2022)

#### **Thematic Real Work Lectures - Projects in the Village (KKNT-Project)**

One of the activities of the MBKM program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and weight of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. It is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a very strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program can be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

The Village Project KKNT at UNESA has six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; (3) Capacity Building for Groups in the Social and Cultural Sector

Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the Environmental Sector Group Improved sanitation, waste management, management advice and assistance, and implementing Eco Green, Eco-Tourism, and Reboisas programs are among the activities carried out.
2. Capacity Building for Economic Sector Groups or Village-Owned Enterprises Activities include the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs Activities include improving the use of human resources, setting up groups to deal

with disasters, and putting information technology into the system for running the village government.

This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researcher intends to describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

## 2. METHODOLOGY

### Research Location

The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located on Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law has a large number of students (3,616 in 2021) and has run the Village Project KKNT, especially in the 2019 class, which has done KKNT-Village Project activities for four months.

### Research Approach

This study uses a qualitative approach. Qualitative research is a type of research that is based on the philosophy of postpositivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to look at the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014)

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### Research Type

This research is included in the descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessary to find or explain relationships or test hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

### Informant

The informants in the study were determined by purposive sampling, namely, those who were considered to have information about implementing the MBKM study program on projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, Field Advisors, Teaching Lecturers for KKNT Subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

### Research Focus

This research focuses on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process is based on two major variables, namely, the <http://ijlter.org/index.php/ijlter>

content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include: (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

### Date analysis

The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research uses an interactive model from (Matthew B. Miles, 1994). The data analysis model is shown in Figure 1.

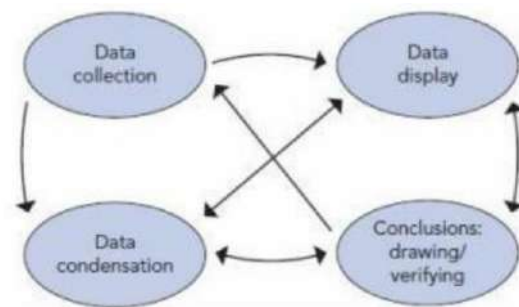


Figure 1: Interactive Data Analysis Models

### Date Collection

Data collection techniques used by researchers include interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study is carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

### 3. Results and Discussion

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To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the Village Consultative establishment, and professional assistance staff (village assistants) based on past learning recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program will be implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties located in different locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). At the moment, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there is 38 education staff. The education staff is assigned to take care of operations in each department, and some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Plan program. The full classroom shows that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. The data obtained by researchers. Then an assessment can be carried out related to implementing the Past Learning Recognition Program (RPL) to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

#### 1. Standard and Goal of Education

Standards and objectives must have been determined in a policy to be implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens get an education to educate the nation's life and human welfare through promoting religious values and national unity. Referring to Presidential Regulation <http://ijlter.org/index.php/ijlter>

Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration have the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

Then it is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 Village Owned Enterprises, and 7,889 professional assistants will be high school graduates or equivalents. 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants with bachelors or degree degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, held a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning, which is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By holding this program, it is hoped that individuals who have not had time to complete their education (diploma, bachelor's, master's) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion by the statement above.:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

It can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. But for now, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of 2 years of experience, or at least have a clear training certificate. Those who have studied master's but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. In this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and highly support the implementation of <http://ijlter.org/index.php/ijlter>

the Village Past Learning Recognition Program and will develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be where all stakeholders and parts of development can work together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also made as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021. It has much information about the mechanisms, procedures, and technical and administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal at the base of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. Past. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*"As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments)."*

## 2. Human Resources

Policy implementation needs to be supported by human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of sustainable development goals and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credit for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government, which provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provides single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

It has been regulated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning <http://ijlter.org/index.php/ijlter>



villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing a village without poverty and hunger and a growing economic village. Villages that care about health, villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, will work with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors; Heads of Study Programs, and study program lecturers who directly go down the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely, Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It can be done for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*"In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro".*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. It can be seen from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, as Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*"In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist"*

The village government in Bojonegoro Regency has also built facilities and infrastructure besides the university. Facilities available at the village office include laptops and the internet. In one of the villages, a policy was implemented

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in which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the internet had been facilitated by the village before the Past Learning Recognition program existed.”*

From what different sources say, it's clear that so far, implementers of the Recognition of Prior Learning program have done a good job of making it work.

### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, about quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.



**Figure 2. Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024**

These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes at least community, state, and private parties.

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SDGs are needed to be implemented in villages. It is possible to control a village with real substance in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing the SDGs in one village, or each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate Program Guide for the 2022–2024 Academic Year. The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulation. At the beginning of the year, each village's strengths, weaknesses, and problems were written down and made public on the kemendesa.go.id website. This is a starting point for planning activities and their budgets, which can be decided in village meetings.

Registration is different from registering regular students, but in practice, some things need to be recognized, such as a certificate carried out by participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (of 20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, Administration Science.

They are entering semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) of 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation; semester 4 (four) of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. After that, they got school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is done with one student in the assessment or with three assessors in the assessment. This <http://ijlter.org/index.php/ijlter>

recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students approved the recognition assessment results. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there was finally 282 active Recognition of Past Learning students of the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). Totaling 282 people, they were divided into six classes: C, D, E, F, G, and H. The class division is based on the domiciles of students who are geographically close together. It is meant to make it easier for students to work together and talk about what's going on in the lecture. The following is a picture of the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.



Figure 3. Map of Class Distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program

In semester 1, the lecture schedule for the Recognition of Past Learning class is held on Friday and Saturday. This is done considering that village officials work on weekdays. So that working hours are fixed, the study program has decided that classes will only be held on Fridays and Saturdays. But based on the evaluation results, it took much work for students and lecturers to receive lectures and teach, starting in the morning at 7:00 until it ended at 18.00 WIB (Western Indonesian Time). So that in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is expressed by Mrs. Tjik Rahaju as follows:

*"There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon*

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during working hours.”

In terms of inter-organizational communication, it can be seen that the Ministry of Education, Culture, Research, and Technology has a special website that contains guidelines for implementing the Recognition of Past Learning program, which is named SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). According to Ms. Tjitjik Rahaju said

*“The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegoro Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties, universities, and organizations outside of UNESA to work together.”*

The same opinion was expressed by Mrs. Wiwik Sri Utami regarding communication as follows:

*“The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing.”*

When the implementation of the lecture begins, there is an opening ceremony that is attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration, followed by an introduction to the lecturers in the Administration Science Study Program. The goal is for students to get to know the leaders in the Faculty of Social Sciences and Law and the lecturers who will teach later. Furthermore, students took part in the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. It was conveyed according to Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*“The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders”.*



**Figure 4. Briefing for Village Past Learning Recognition Students Study Program of Administration Science**

#### 4. Characteristics of Implementing Agents

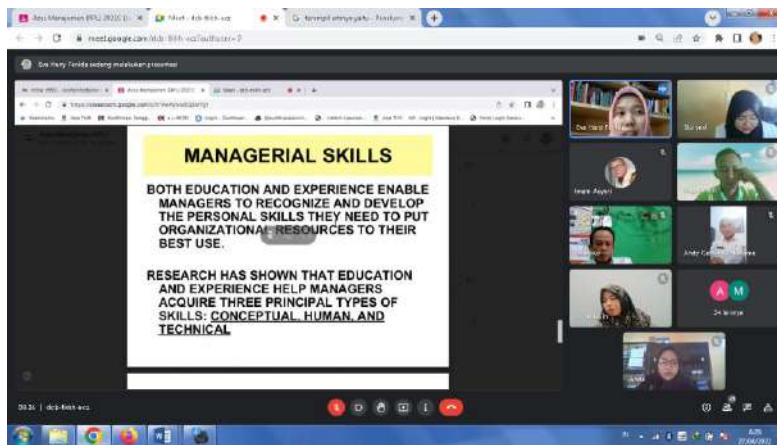
SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia must implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 show the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which includes Village SDGs number 18, is to be implemented immediately, starting in January 2020. Village SDGs was chosen as a strategy to accelerate the wheel of village development alone. The implementation of the SDGs can be seen in the characteristics of implementing agents who contribute to each other to achieve the goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule and conditions are given.

It is undeniable that there are six classes of recognition of prior learning, which certainly adds to the teaching load for lecturers in the study program. The ratio of working hours is sufficient to exceed the capacity of working hours more than usual. Because there are many regular students plus students from the Recognition of Past Learning program, however, campus implementing agents can handle this matter well. It can be proven that when lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community so that the discussions and lectures that were conducted could run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each

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village where participants in recognition of Past Learning program worked. This program is very useful because students gain new knowledge directly and indirectly. As stated by Ms. Eva Hany Fanida as Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*



**Figure 5. Online Lecture for Students of the Village Past Learning Recognition Program Study Program of Administration Science**

It is the same as stated by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*“Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials.”*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*“The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings”*

##### 5. Economic, Social and Political Condition

One of the important things in implementing the Village SDGs is having <http://ijlter.org/index.php/ijlter>

dynamic institutions willing to follow the latest data so that they are agile in formulating policies according to the data. In the village, village government institutions play a very important role. The village head and his apparatus carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. So, the role of the village government was finally changed to give its people more power. In order to strengthen village institutions, the Administration Science Study Program, in collaboration with the Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop "Collaborating on Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency" aims to help village officials in Bojonegoro Regency understand the importance of SDGs and how to achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration started the Sustainable Development Goals for Villages (SDGs) to help guide village officials in Indonesia, so that village development becomes more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been going quite well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation involve the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students must easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which makes the program initiated in line with the objectives of the KKNT village project and, of course, capable of bringing about a small change among students, partners, and the campus itself.

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## 6. Acknowledgment

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#### **8. Appendix Acronym**

**MBKM** (*Independent Campus Learning Program*)

**KKN-T** (*Thematic Real Work Lectures*)

**UNESA** (*Surabaya State University*)

**FISH** (*Faculty of Social Science & Law*)

**SDGs** (*Sustainable Development Goals*)

**KKN** (*Community Service Program*)

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## *Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project*

**Abstract.** Referring to the Independent Campus Learning Policy, which is in Regulation of the Minister of Education and Culture Number 3 of 2020 Concerning National Higher Education Standards, Student exchanges, internships, and work practices, teaching assistants in education units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and thematically building real work villages and colleges (KKNT) are the eight activities intended for students. Based on the Surabaya State University Chancellor's Regulation Number 9 of 2020 about Academic Regulations for Implementing MBKM, the MBKM program is also used at Surabaya State University. One of the MBKM programs implemented by UNESA is the village building program, which was later adapted into the village project KKNT. The Faculty of Social Sciences and Law (FISH) organized this activity. The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merilee S. Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include: (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the institutions and regimes in power; and (4) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, Deputy Deans for Academic Affairs, Heads of Departments or Heads of Study Programs, Field Supervisors, and Lecturers of Village Project KKN-T Courses, as well as students participating in the MBKM KKNT Project in Villages and Literature Study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Village, along with books and articles about the MBKM Program. The report result Students must

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easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals.

**Keywords:** Implementation, curriculum, independent learning

## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities – an independent and flexible way to learn. This creates an innovative, not rigid, learning culture that fits students' needs. Referring to the Independent Campus Policy, which is by the Regulation of the Minister of Education and Culture Number 3 of 2020 concerning National Higher Education Standards, this is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be implemented in two ways: (1) attending all the learning process in study programs at tertiary institutions according to the period and study load, and (2) following the learning process in the study program to fulfill part of the period and load and the remainder following the learning process outside the study program. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022)

Building a village, or thematic real-world lecture (KKNT) activities, is one of the activities included in the MBKM curriculum. This activity is a creative way for students to learn about how their community works by getting them involved in a wide range of direct activities in the community as a driving force for village development. The implementation of this activity is a form of collaboration with the Ministry of Villages (PDTT), which distributes village funds of IDR 1 billion per village to a total of 74,957 villages in Indonesia. Surabaya State University also implements the MBKM program based on Surabaya State University Chancellor's Regulation Number 9 of 2020 concerning Academic Regulations for Implementing MBKM. The curriculum development planning process was then coordinated and synergistic by involving university curriculum teams and study programs to design a curriculum structure that accommodated eight MBKM learning activities, including the village development program. In villages, there are activities to achieve the SDGs' village social projects to help people in rural or remote areas build their economies, infrastructure, and others together with village officials (village heads), village-owned enterprises, cooperatives, or other village organizations.

As stated by the Ministry of Ministry Of Villages, Development Of Undeveloped Areas, And Transmigration, Dr. (HC), Drs. H. Abdul Halim Iskandar, M.Pd., "With the urgency of the KKNT Project in the village, it can help accelerate the village's SDGs." It can be a solution through discussion and mapping of various

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village problems, allowing UNESA students to focus on the problems being worked on and the programs being implemented. Meanwhile, the Chancellor of UNESA, Prof. Dr. Nurhasan, M. Kes, hopes that the KKNT Project in the Village can become a forum for village development activities as well as a means of exploring village potential and caring for village communities and can be an answer to the demands of village communities to develop and be independent through student service. The Faculty of Social Sciences and Law (FISH) is one of the faculties at UNESA that also organizes this activity. As an illustration, FISH UNESA has eight study programs consisting of the Bachelor of Civics Study Program, the Bachelor of Geography Education Study Program, the Bachelor of History Education Study Program, the Bachelor of Administration Science Study Program, the Bachelor of Sociology Study Program, the Bachelor of Law Study Program, the Bachelor of Communication Studies Study Program, and the Bachelor of Social Sciences Education Study Program. There are 3,616 active students in FISH, as well as six study programs participating in the KKNT Project in villages in 2021 with a total of 167 students, which can be detailed as follows:

**Table1: Total Active Students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

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The data in Table 1 shows that the number of active students is distributed among the eight study programs at FISH UNESA. This research is very useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in KKNT-Village Projects can be seen through two major variables so that, in the future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements to how the MBKM program's rules are made right away. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

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**Table 2: Number of Students Participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2021
1.	S1 Pancasila and Citizenship Education	30
2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

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Initially, FISH UNESA had implemented the KKN program, but this was different from the KNT in the MBKM curriculum. The most visible difference is in duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of 3 credits and is mandatory. At the same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join the program or other MBKM programs. These differences make FISH UNESA require several adjustment efforts so that the KKNT program can run effectively even though it was initially implemented during a pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

### **Independent Campus Learning Program**

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills will be strongly formed through a well-designed and implemented independent learning program. (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be carried

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out and selected by students: (1). Student exchange; (2). internship or work experience; (3). teaching assistant in an academic unit; (4). research or research; (5). humanitarian projects; (6). entrepreneurial activities; (7). independent study or project; (8). village construction or thematic real-world work lectures (Devi Febrianti et al., 2022; Hakim et al., 2022)

### **Thematic Real Work Lectures - Projects in the Village (KKNT-Project)**

One of the activities of the MBKM program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and weight of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. It is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a very strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program can be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

The Village Project KKNT at UNESA has six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; (3) Capacity Building for Groups in the Social and Cultural Sector

Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the Environmental Sector Group Improved sanitation, waste management, management advice and assistance, and implementing Eco Green, Eco-Tourism, and Reboisas programs are among the activities carried out.
2. Capacity Building for Economic Sector Groups or Village-Owned Enterprises Activities include the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs Activities include improving the use of human resources, setting up groups to deal

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with disasters, and putting information technology into the system for running the village government.

This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researcher intends to describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

## 2. METHODOLOGY

### Research Location

The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located on Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law has a large number of students (3,616 in 2021) and has run the Village Project KKNT, especially in the 2019 class, which has done KKNT-Village Project activities for four months.

### Research Approach

This study uses a qualitative approach. Qualitative research is a type of research that is based on the philosophy of postpositivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to look at the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014)

### Research Type

This research is included in the descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessary to find or explain relationships or test hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

### Informant

The informants in the study were determined by purposive sampling, namely, those who were considered to have information about implementing the MBKM study program on projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, Field Advisors, Teaching Lecturers for KKNT Subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

### Research Focus

This research focuses on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process is based on two major variables, namely, the <http://ijlter.org/index.php/ijlter>

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content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include: (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

### **Date analysis**

The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research uses an interactive model from (Matthew B. Miles, 1994). The data analysis model is shown in Figure 1.

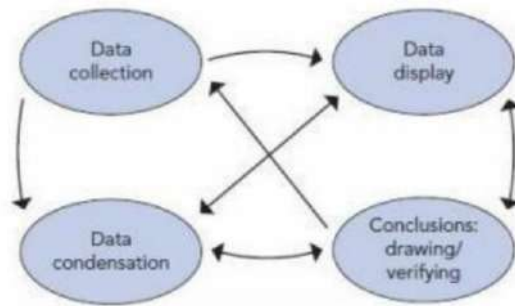


Figure 1: Interactive Data Analysis Models

### **Date Collection**

Data collection techniques used by researchers include interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study is carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

### **3.Results and Discussion**

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To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the Village Consultative establishment, and professional assistance staff (village assistants) based on past learning recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program will be implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties located in different locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). At the moment, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there is 38 education staff. The education staff is assigned to take care of operations in each department, and some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Plan program. The full classroom shows that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. The data obtained by researchers. Then an assessment can be carried out related to implementing the Past Learning Recognition Program (RPL) to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

#### 1. Standard and Goal of Education

Standards and objectives must have been determined in a policy to be implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens get an education to educate the nation's life and human welfare through promoting religious values and national unity. Referring to Presidential Regulation <http://ijlter.org/index.php/ijlter>

Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration have the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

Then it is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 Village Owned Enterprises, and 7,889 professional assistants will be high school graduates or equivalents. 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants with bachelors or degree degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, held a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning, which is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By holding this program, it is hoped that individuals who have not had time to complete their education (diploma, bachelor's, master's) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion by the statement above.:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

It can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. But for now, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of 2 years of experience, or at least have a clear training certificate. Those who have studied master's but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. In this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and highly support the implementation of <http://ijlter.org/index.php/ijlter>

the Village Past Learning Recognition Program and will develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be where all stakeholders and parts of development can work together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also made as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021. It has much information about the mechanisms, procedures, and technical and administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal at the base of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. Past. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*"As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments)."*

## 2. Human Resources

Policy implementation needs to be supported by human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of sustainable development goals and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credit for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government, which provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provides single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

It has been regulated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning <http://ijlter.org/index.php/ijlter>

villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing a village without poverty and hunger and a growing economic village. Villages that care about health, villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, will work with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors; Heads of Study Programs, and study program lecturers who directly go down the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely, Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It can be done for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*"In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro".*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. It can be seen from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, as Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*"In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist"*

The village government in Bojonegoro Regency has also built facilities and infrastructure besides the university. Facilities available at the village office include laptops and the internet. In one of the villages, a policy was implemented

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in which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the internet had been facilitated by the village before the Past Learning Recognition program existed.”*

From what different sources say, it's clear that so far, implementers of the Recognition of Prior Learning program have done a good job of making it work.

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### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, about quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.

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**Figure 2.** Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024

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These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes at least community, state, and private parties.

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SDGs are needed to be implemented in villages. It is possible to control a village with real substance in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing the SDGs in one village, or each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate Program Guide for the 2022–2024 Academic Year. The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulation. At the beginning of the year, each village's strengths, weaknesses, and problems were written down and made public on the kemendesa.go.id website. This is a starting point for planning activities and their budgets, which can be decided in village meetings.

Registration is different from registering regular students, but in practice, some things need to be recognized, such as a certificate carried out by participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (of 20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, Administration Science.

They are entering semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) of 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation; semester 4 (four) of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. After that, they got school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is done with one student in the assessment or with three assessors in the assessment. This <http://ijlter.org/index.php/ijlter>

recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students approved the recognition assessment results. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there was finally 282 active Recognition of Past Learning students of the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). Totaling 282 people, they were divided into six classes: C, D, E, F, G, and H. The class division is based on the domiciles of students who are geographically close together. It is meant to make it easier for students to work together and talk about what's going on in the lecture. The following is a picture of the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.

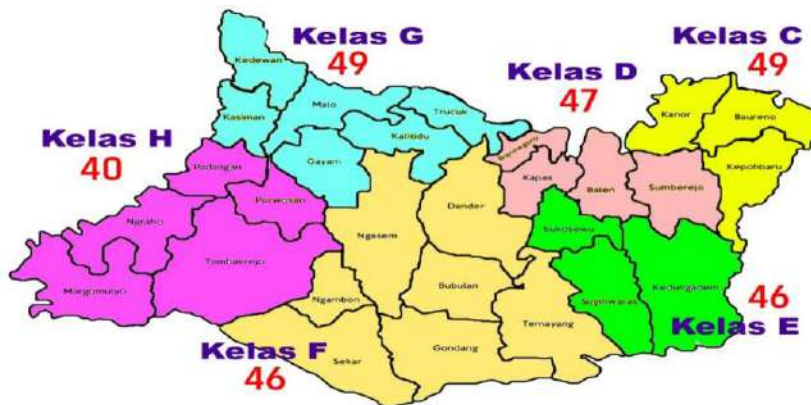


Figure 3. Map of Class Distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program

In semester 1, the lecture schedule for the Recognition of Past Learning class is held on Friday and Saturday. This is done considering that village officials work on weekdays. So that working hours are fixed, the study program has decided that classes will only be held on Fridays and Saturdays. But based on the evaluation results, it took much work for students and lecturers to receive lectures and teach, starting in the morning at 7:00 until it ended at 18.00 WIB (Western Indonesian Time). So that in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is expressed by Mrs. Tjik Rahaju as follows:

*"There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon*

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during working hours.”

In terms of inter-organizational communication, it can be seen that the Ministry of Education, Culture, Research, and Technology has a special website that contains guidelines for implementing the Recognition of Past Learning program, which is named SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). According to Ms. Tjitjik Rahaju said

*“The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegoro Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties, universities, and organizations outside of UNESA to work together.”*

The same opinion was expressed by Mrs. Wiwik Sri Utami regarding communication as follows:

*“The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing.”*

When the implementation of the lecture begins, there is an opening ceremony that is attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration, followed by an introduction to the lecturers in the Administration Science Study Program. The goal is for students to get to know the leaders in the Faculty of Social Sciences and Law and the lecturers who will teach later. Furthermore, students took part in the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. It was conveyed according to Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*“The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders”.*



**Figure 4. Briefing for Village Past Learning Recognition Students Study Program of Administration Science**

**Commented [23]:** Consider having this as appendix photo

#### 4. Characteristics of Implementing Agents

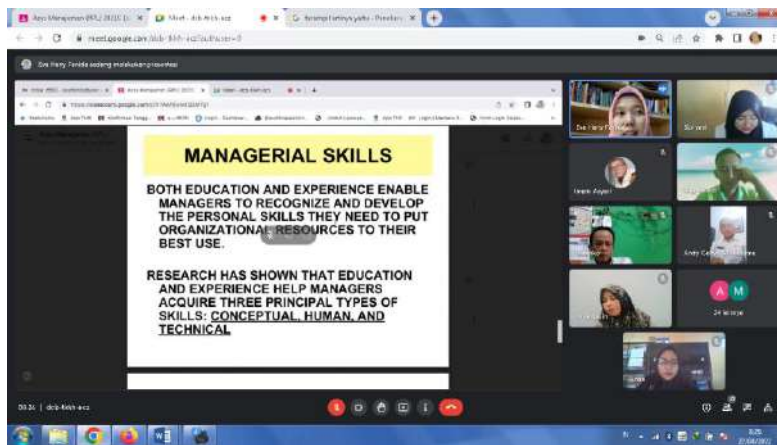
SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia must implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 show the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which includes Village SDGs number 18, is to be implemented immediately, starting in January 2020. Village SDGs was chosen as a strategy to accelerate the wheel of village development alone. The implementation of the SDGs can be seen in the characteristics of implementing agents who contribute to each other to achieve the goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule and conditions are given.

It is undeniable that there are six classes of recognition of prior learning, which certainly adds to the teaching load for lecturers in the study program. The ratio of working hours is sufficient to exceed the capacity of working hours more than usual. Because there are many regular students plus students from the Recognition of Past Learning program, however, campus implementing agents can handle this matter well. It can be proven that when lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community so that the discussions and lectures that were conducted could run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each

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village where participants in recognition of Past Learning program worked. This program is very useful because students gain new knowledge directly and indirectly. As stated by Ms. Eva Hany Fanida as Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*



**Figure 5. Online Lecture for Students of the Village Past Learning Recognition Program Study Program of Administration Science**

**Commented [24]:** This may be placed as appendix photo

It is the same as stated by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*“Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials.”*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*“The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings”*

##### 5. Economic, Social and Political Condition

One of the important things in implementing the Village SDGs is having <http://ijlter.org/index.php/ijlter>

dynamic institutions willing to follow the latest data so that they are agile in formulating policies according to the data. In the village, village government institutions play a very important role. The village head and his apparatus carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. So, the role of the village government was finally changed to give its people more power. In order to strengthen village institutions, the Administration Science Study Program, in collaboration with the Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop "Collaborating on Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency" aims to help village officials in Bojonegoro Regency understand the importance of SDGs and how to achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration started the Sustainable Development Goals for Villages (SDGs) to help guide village officials in Indonesia, so that village development becomes more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been going quite well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation involve the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students must easily understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which makes the program initiated in line with the objectives of the KKNT village project and, of course, capable of bringing about a small change among students, partners, and the campus itself.

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## 6. Acknowledgment

The author would like thanks to Surabaya State University for the internal research grant for the 2022 fiscal year and the research funds provided.

Commented [25]: Grammar check

## 7. References

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#### **8. Appendix Acronym**

**MBKM** (*Independent Campus Learning Program*)

**KKN-T** (*Thematic Real Work Lectures*)

**UNESA** (*Surabaya State University*)

**FISH** (*Faculty of Social Science & Law*)

**SDGs** (*Sustainable Development Goals*)

**KKN** (*Community Service Program*)

The report is an awful and a nice project. The communication quality is very good though the author used too long sentences. It is well structured and organized. The idea presented in the project is pertinent to bring the quality of education. To me, as I can overlook it with its short comings, including data collection, literature, and discussions, it can fit the publication if the author will give high attention for the following detail comments.

	Comments	
Title	If the abbreviation is not known internationally, it can't be used in the title. Avoid the word 'case study' because in a title it is used 'as case study'	
Abstract	Too detail and longer.  From line 1-13, you have to revise and decrease its length. You wrote the broad background of the problem.  Line 5: the word 'research' is repeated.  Line 7: First, you need to the full word of the abbreviation and then you can use the abbreviation alone to the end. Make sure that KKNT) are the eight activities. The abbreviation FISH doesn't stand for the full word; see it. I wander to see the major findings, but the author wrote her the result which likes the recommendation, so you have to revise this sentence.	
Keywords	I don't think you addressed all keywords from title, objective literature, methodology, results	
Introduction	Line 12 spelling error Line 15, why the word 'research' is repeated? Write down the full words for the abbreviations first and then you can use its abbreviations or acronym, and you can leave the acronym lists from the end. Para 3, the lists of the programs should be revised because there is a repetition of words like bachelor, program Table 1: spelling error on program Para 6: attach the lists of the authors with their opinion.	
Literature	The previous works are not sufficiently reviewed.	
Methods	You need to explain what you actually did only in your research context. Para 2: line 3: Use the right word. Tool in research sense is that instrument that helps the research to collect the data not the researcher. Is triangulation used collecting data only? Para 2 line 6: close the sentence with full stop. In methodology, the researchers are expected that to describe only what they did actually in their research.  Use the right research type and design.  In informant section, state the clear number of participants.  Using only interview is not reliable tool to collect the relevant data. Why did not you use other additional tools?  In short, the author should describe how the program can be implemented, and what	

	the main contribution of the project will provide to the community.	
Results and Discussions	<p>The first two paragraphs should be the part of the introduction section.</p> <p>Para 4 line 7: degree is repeated</p> <p>Para 9 line 11. See the word 'past'</p> <p>Why did you use the informants' real name? Why didn't you make it anonymous?</p> <p>Para 12, should be revised. You repeatedly used the word villages many times.</p> <p>Under section 5, the description in the paragraph doesn't show about the political, economic, and social themes. You need to add more that talks about what the villages' economy, social, and political condition seems like.</p> <p>The author did not describe the privies works' results with comparing their own.</p>	
Conclusion and recommendation	Based on the major findings, the author has to recommend what will be done to the problem in the conducting the project.	
References	Relevant and provided in their suitable format but revise the third list i.e. Erwin ,....	



# International Journal of Learning, Teaching and Educational Research (IJLTER)

## Response to Reviewers' Form

Title of Paper:

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Number of Reviewers:

Reviewer 1			
#	Reviewer's comments	Response	Page No.
1		Do not just mention DONE of fulfilled. You should explain what changes were made and where (provide page number)	
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<b>Reviewer 2</b>			
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<b>Reviewer 6</b>			
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<b>Reviewer 7</b>			
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<b>Reviewer 8</b>			
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<b>Reviewer 9</b>			
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<b>Reviewer 10</b>			
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Indah Prabawati &lt;indahprabawati@unesa.ac.id&gt;

**[IJLTER] Editor Decision**

4 messages

**IJLTER .ORG** <ijlter.org@gmail.com>

Thu, Mar 2, 2023 at 7:33 AM

To: Lecture Indah Prabawati &lt;indahprabawatiunesa@gmail.com&gt;

Cc: Indah Prabawati &lt;indahprabawati@unesa.ac.id&gt;, Meirinawati Meirinawati &lt;Meirinawati@unesa.ac.id&gt;, Artanti Indrasetyaningih &lt;artanti.indra@unipasby.ac.id&gt;

Lecture Indah Prabawati:

We have reached a decision regarding your submission to International Journal of Learning, Teaching and Educational Research, "Case Report: Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project".

Our decision is to: accept the paper ONLY IF the requested changes are made  
Language EDITING is required.

Similarity score must be reduced to less than 10%.

References must be written strictly in APA 7th edition format. And recent references must be included.

All reviewers' comments must be taken into consideration as far as possible.

IJLTER .ORG

[ijlter.org@gmail.com](mailto:ijlter.org@gmail.com)-----  
Reviewer J:

Paper length::

Ok

Originality::

Good

Scope of paper::

Relevant to IJLTER

Related work::

Poor

Language::

English is good

References::

Authors need to add more current and relevant references especially previous studies that can support the research

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

Ok

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Reviewer L:

Paper length::

Originality::

Scope of paper::

Related work::

Language::

References::

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

see 24108

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Reviewer O:

Paper length::

Too long

Originality::

Nil

Scope of paper::

Relevant to IJLTER

Related work::

Very poor

Language::

The acronyms are hard to follow and should never appear in one sentence.

The whole document should go through a dramatic change. The writing style has many grammatical and formatting errors, and the text is hard to follow with all the acronyms.

References::

Nearly all information presented are missing references.

All references should follow the same standard.

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

The acronyms are hard to follow and should never appear in one sentence.

The scientific contribution is missing in the manuscript. The gift is the most critical focus of any work.

Nearly all information presented should be referenced.

All references should follow the same standard.

The whole document should go through a dramatic change. The writing style has many grammatical and formatting errors, and the text itself is hard to follow with all the acronyms.

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Reviewer Q:

Paper length::

Quite long

Originality::

Nil

Scope of paper::

Not relevant to IJLTER

Related work::

Very poor

Language::

- From the abstract to the end (conclusion) there are many language problems: unclear sentences, too many unnecessary words, grammar problems, and sentence problems.

- In the abstract is too long (363 words), it should be 250 words (the longest).

- many words are translated from another language, and the author does not edit them.

-

References::

Most of the references are from old journal articles.

It should be at least 5 year behind.

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

This article is not acceptable.

It is not a research report or review report.

It does not have results.

In the result, the author only talks about the literature review.

I do not recommend this article.

see 24177

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Reviewer R:

Paper length::

Ok

Originality::

Nil

Scope of paper::

Not relevant to IJLTER

Related work::

Nil

Language::

- The Abstract is too long. It is 363 words. It should be reduced to 250 words.

Too many repetitions.

- Many long sentences, should be split into several sentences.

- How to build the village? It may be the wrong vocabulary.

- Too many non-content words. Re-write the sentence with good grammar.

- Many Spelling problems.

- Sentence fragment.

- Many unclear sentences.

- There is plagiarism.

- This article was translated from one language without editing.

- Too many non-content words. It should be re-write with good grammar.

- If you want to write in English, please abbreviate in English. Not all readers understand this abbreviation.

- Again, they translated from some languages into English without editing.

- FISH UNESA? What is it?

References::

- The way of citing should be followed APA Style 7

- The references should be 5 years behind.
- The sources have no citing.

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

- What method do you use for the research?
- How to implement this program. What does the KKN contribute to the village?
- The results are blurred.
- No future research?

see 24262

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 -----  
 Reviewer Z:

Paper length::  
 Quite long

Originality::  
 Very innovative

Scope of paper::  
 Highly relevant

Related work::  
 Acceptable

Language::  
 Excellent

References::  
 in their appropriate format

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

The report is an awful and a nice project. The communication quality is very good though the author used too long sentences. It is well structured and organized. The idea presented in the project is pertinent to bring the quality of education. To me, as I can overlook it with its short comings, including data collection, literature, and discussions, it can fit the publication if the author will give high attention for the following detail comments.

#### Comments

**Title** If the abbreviation is not known internationally, it can't be used in the title.

Avoid the word 'case study' because in a title it is used 'as case study'

**Abstract** Too detail and longer.

From line 1-13, you have to revise and decrease its length. You wrote the broad background of the problem.

Line 5: the word 'research' is repeated.

Line 7: First, you need to the full word of the abbreviation and then you can use the abbreviation alone to the end. Make sure that KKNT) are the eight activities.

The abbreviation FISH doesn't stand for the full word; see it.

I wander to see the major findings, but the author wrote her the result which likes the recommendation, so you have to revise this sentence.

**Keywords** I don't think you addressed all keywords from title, objective literature, methodology, results

**Introduction** Line 12 spelling error

Line 15, why the word 'research' is repeated?

Write down the full words for the abbreviations first and then you can use

its abbreviations or acronym, and you can leave the acronym lists from the end.

Para 3, the lists of the programs should be revised because there is a repetition of words like bachelor, program

Table 1: spelling error on program

Para 6: attach the lists of the authors with their opinion.

Literature The previous works are not sufficiently reviewed.

Methods You need to explain what you actually did only in your research context.

Para 2: line 3: Use the right word. Tool in research sense is that instrument that helps the research to collect the data not the researcher.

Is triangulation used collecting data only?

Para 2 line 6: close the sentence with full stop.

In methodology, the researchers are expected that to describe only what they did actually in their research.

Use the right research type and design.

In informant section, state the clear number of participants.

Using only interview is not reliable tool to collect the relevant data. Why did not you use other additional tools?

In short, the author should describe how the program can be implemented, and what the main contribution of the project will provide to the community.

Results and Discussions The first two paragraphs should be the part of the introduction section.

Para 4 line 7: degree is repeated

Para 9 line 11. See the word 'past'

Why did you use the informants' real name? Why didn't you make it anonymous?

Para 12, should be revised. You repeatedly used the word villages many times.

Under section 5, the description in the paragraph doesn't show about the political, economic, and social themes. You need to add more that talks about what the villages' economy, social, and political condition seems like.

The author did not describe the privies works' results with comparing their own.

Conclusion and recommendation Based on the major findings, the author has to recommend what will be done to the problem in the conducting the project.

References Relevant and provided in their suitable format but revise the third list i.e. Erwin ,....  
see 24299

-----  
Reviewer [:

Paper length::

Ok

Originality::

Nil

Scope of paper::

Not relevant to IJLTER

Related work::

Nil

Language::

The grammar of this paper is good enough.

References::

References are already good in writing

Additional comments along the following lines: originality, literature

review, methodology, evaluation of results, research implications, quality of communication, etc.:

1. Maximum abstract 250 words.
  2. Problem gap not found in introduction.
  3. Research design not discussed in detail.
  4. Results and discussions when combined are sharply risky in just one of them. You also one of them need to separate so that the details of all.
  5. Implications and limitations do not appear in the conclusion.
- see 24195

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Reviewer ]:

Paper length::  
Ok

Originality::  
Acceptable

Scope of paper::  
Relevant to IJLTER

Related work::  
Acceptable

Language::  
Generally good, with some improvements to be made. See attached file.

References::  
Insufficient. Authors should try to include more updated references.

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

The manuscript includes very little original research, in that most of the writing summarizes facts about the programs discussed. Authors should strive to use the data collected (mainly, through interviews) to shed light on the programs' effectiveness.  
See attached file.

-----  
Reviewer `:

Paper length::  
Ok

Originality::  
Good

Scope of paper::  
Relevant to IJLTER

Related work::  
Acceptable

Language::  
Language is correct

References::  
References are relevant

Additional comments along the following lines: originality, literature



review, methodology, evaluation of results, research implications, quality of communication, etc.:

originality, literature review, methodology, evaluation of results, research implications, quality of communication are of the proper level. I would suggest the the author(s) consider the use of figures (e.g. fig 2) and quotations (e.g on p.15). Some of them seem to be not relevant for the paper.

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-----  
Reviewer f:

Paper length::  
Too long

Originality::  
Nil

Scope of paper::  
Relevant to IJLTER

Related work::  
Acceptable

Language::  
None

References::  
None

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

Some inconsistencies, or typos:

1. Is it KKN-T or KKNT?
2. Is it Undeveloped or Underdeveloped?
3. Progran or Program?
4. Table1?

-----  
-----  
Reviewer n:

Paper length::  
Ok

Originality::  
Acceptable

Scope of paper::  
Relevant to IJLTER

Related work::  
Acceptable

Language::  
Language is acceptable, but the author should use the full term before use the acronym.

References::  
Lack of references. The findings has no supporting references.

Additional comments along the following lines: originality, literature

review, methodology, evaluation of results, research implications, quality of communication, etc.:

Overall the paper needs some improvements. The author should clearly state what are the research questions for the study. For the subtopic of findings and discussion, the author should guide the reader by listing the research questions, then followed by the findings for each research questions. It will be look more systematic.

-----  
-----  
Reviewer p:

Paper length::  
Ok

Originality::  
Acceptable

Scope of paper::  
Relevant to IJLTER

Related work::  
Poor

Language::  
Some grammar check have to be done in the whole paper.

References::  
The list is not really sufficient in number.

Additional comments along the following lines: originality, literature review, methodology, evaluation of results, research implications, quality of communication, etc.:

Revision in terms of clarity and organization of ideas as well as cohesion has to be undertaken.  
see 24296

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-----  
Reviewer r:

Paper length::  
Too long

Originality::  
Acceptable

Scope of paper::  
Not relevant to IJLTER

Related work::  
Very poor

Language::  
The paper was not written in a manner that the readers can easily understand.

The coherence is poor. The findings mentioned in the abstract must clearly reflect in the results and discussion section.

References::  
The references were written in APA format.

Additional comments along the following lines: originality, literature

review, methodology, evaluation of results, research implications, quality of communication, etc.:

The abstract is too long but several important elements were not mentioned. You may include the gap, study aim, methodology (specific research design, data analysis technique), relevant findings, implications, and recommendations.

The introduction and the literature review were incorporated into one section. Try to separate it into two sections to improve the overview of the research in the introduction and discuss thoroughly the important themes in the literature.

Simplify the literature review. You may draw a diagram to show the MBKM program for readers to easily understand the flow of the program.

The research design is not explicitly mentioned in the methodology. It is not clear where the primary data came from (e.g FISH students, Deputy dean, chair. of the dept, etc.).

It is not clearly shown whether the result came from the primary data, and it's not clear how the interactive data analysis model was utilized.

What are the themes that came out?

The rigor of the study: how did you triangulate the qualitative database? Did you do the audit trail or member check, etc. to establish the rigor of the study? It must be explicitly stated in the methodology.

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International Journal of Learning, Teaching and Educational Research  
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**IJLTER ORG** <ijlter.org@gmail.com>

Thu, Mar 2, 2023 at 7:35 AM

To: Lecture Indah Prabawati <indahprabawatiunesa@gmail.com>

Cc: Indah Prabawati <indahprabawati@unesa.ac.id>, Meirinawati Meirinawati <Meirinawati@unesa.ac.id>, Artanti Indrasetyaningih <artanti.indra@unipasby.ac.id>

Dear Authors,

The decision for your paper is: **accept the paper only if the requested changes are made.**

You need to do the following and submit the revised paper **by email by 20th March 2023** for possible publication in the **March 2023** issue if the requested changes are made. The paper will undergo another review process to make sure all requested changes have been incorporated as far as appropriate before the final acceptance decision is taken. References need some improvements to conform to APA 7th edition. Professional language **editing** (not proofreading) is required. If the revised paper is not submitted on time, it may be moved to the April 2023 issue.

#### Editor's Note

1. Format the paper **strictly** according to the template (attached). Ensure that the main sections are numbers (1., 2., 3., etc), including the references section.

Add the orcid of all authors. If you do not have one, please create it on [orcid.org](http://orcid.org)

2. Follow APA style strictly for the references. **References must strictly follow APA format 7th edition, otherwise publication will be delayed.**

[Publication Manual of the American Psychological Association, Seventh Edition \(2020\) \(apa.org\)](#)

[Getting Started in APA 7th - APA 7th Referencing - Library Guides at Victoria University \(vu.edu.au\)](#)

The document for the 6th edition is also attached as it is still relevant and useful in the majority of cases.

**3. Cross-check if all references mentioned in the text are also present in the references list and vice-versa.** The paper must have at least 25 references.

Failure to correct the references will delay the review process.

Also include recent papers (2020-2023) in the references.

Any non-English words must have their equivalent inside square brackets [ ].

References must be ordered in alphabetical order.

**Foreign sources (sources not in English) must be referenced as appropriate. The original names of the source must be included followed by its English translation in square brackets.**

<https://libguides.msvu.ca/apa/foreign>

**When writing the references in APA 7th edition style, please pay attention to all details. Everything matters to us (a space, a comma, a full-stop, a bracket, a hyphen, lowercase vs uppercase, etc, etc).**

4. Address all the concerns of the reviewers, as far as appropriate. Additional comments are provided in the attachments. See note 6 below.

5. Mention the doi of each reference where available.

a. Go to <http://search.crossref.org/>

b. Copy and paste the title of the paper in the search box

c. Press the Enter key.

d. Copy and paste the doi back to the paper (into the reference section) if one is available. DOI may not be available for some of the references. This is fine.

e. There are two ways you can write the doi (1) doi:10.1037/a0028240 or (2) <http://doi.org/10.1037/a0028240> [preferred option]

**6. Prepare a separate word document to indicate the changes that were made as a result of each reviewer's comments. This is compulsory. The revised paper will not be considered without this. You must explain how you responded to EACH comment from EACH reviewer. A template is attached. It does not suffice to write done or fulfilled next to a review comment. You need to explain in detail how the comment was responded to and provide page numbers as well. Also highlight the changes made in the paper.**

**7. Paper must be at least 5500 words (inclusive of references) and must not usually exceed 10,000 words.**

8. The abstract must be between 175-250 words. The abstract must preferably be in one paragraph only.

9. The conclusion must be between 175-300 words. One or two paragraphs is preferred but not compulsory.

10. All tables and figures must be included at the required locations within the paper. Captions for figures must be placed below the figure while captions for tables must be placed above the table. All table and figure numbers must be included/referenced in the text as well. Ensure that table and figure numbers are not missing.

11. You are **required** to have the paper professionally **edited** before submitting the final revised version.

Evidence in the form of track changes must be provided if editing is done. Editing certificate only is not acceptable.

One such good service is: <https://www.proofers.co.uk/editing-process/>

Note that we are not affiliated in any way with them but we know they do a good job in good price and fast. We got this information from our authors.

**Note that proof-reading and editing are not the same thing.** Proof-reading is a very minor check on the language of the paper. The proof-reader will only correct minor mistakes in the paper while an editor (who performs editing) will also rephrase certain sentences or replace certain words where appropriate. It is a more in-depth correction of the language.

**12. Similarity score must be reduced to less than 10%. Failure to do this will delay the publication of the paper. The similarity report is attached.**

13. If you have any supplementary files (such as a survey questionnaire), please send them to us via email or **include them in your main paper (recommended).**

**14. The final paper & other documents must be submitted by REPLYING to this email.**

15. After finalising the paper, kindly update all the metadata of the paper in the portal. The full names and affiliation of all authors must be updated. Failure to update the metadata will delay the publication of the paper.

16. The names of all documents submitted must start with the Paper ID (**7087\_**).

17. Additional documents from reviewers are attached. Please take into consideration.

The paper will undergo a second round of review to ensure that all requested changes were made to the full satisfaction of the reviewers and IJLTER.

**Failure to make the requested changes will delay the publication of the paper and it will be moved to the April 2023 issue.**

If you have any queries, please let us know.

Prof. Antonio Sprock  
CE

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 [Response-to-Reviewers-Template-IJLTER-2020.docx](#)

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## Editorial Office

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**Indah Prabawati** <[indahprabawatiunesa@gmail.com](mailto:indahprabawatiunesa@gmail.com)>

Fri, Mar 3, 2023 at 9:22 AM

To: IJLTER ORG <[ijlter.org@gmail.com](mailto:ijlter.org@gmail.com)>

Cc: Indah Prabawati <[indahprabawati@unesa.ac.id](mailto:indahprabawati@unesa.ac.id)>, Meirinawati Meirinawati <[Meirinawati@unesa.ac.id](mailto:Meirinawati@unesa.ac.id)>, Artanti  
Indrasetianingsih <[artanti.indra@unipasby.ac.id](mailto:artanti.indra@unipasby.ac.id)>

I accept the assignment.

[Quoted text hidden]

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**IJLTER ORG** <[ijlter.org@gmail.com](mailto:ijlter.org@gmail.com)>

Sat, Mar 4, 2023 at 1:01 PM

To: Indah Prabawati <[indahprabawatiunesa@gmail.com](mailto:indahprabawatiunesa@gmail.com)>

Cc: Indah Prabawati <[indahprabawati@unesa.ac.id](mailto:indahprabawati@unesa.ac.id)>, Meirinawati Meirinawati <[Meirinawati@unesa.ac.id](mailto:Meirinawati@unesa.ac.id)>, Artanti  
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Noted with thanks.

[Quoted text hidden]

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## International Journal of Learning, Teaching and Educational Research

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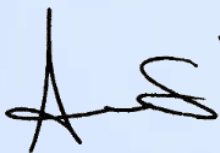
Date: 18 March 2023

Dear **Indah Prabawati, Meirinawati, Yatim Riyanto, Nunuk Hariyati, Artanti Indrasetianingsih and Suyatno Ladiqi**

The International Journal of Learning, Teaching and Educational Research (IJLTER) has been publishing high-quality articles since its creation in January 2014 and is indexed in Scopus (Elsevier) with a CiteScore of 1.1 for 2021. The CiteScore has further increased to 1.7 for 2023, which falls into the category of Q2 journals. Moreover, IJLTER currently has 10400+ citations for 1600+ papers published in the last nine years, with a Google Scholar h-index of 36 and an i-10 index of 290.

We are glad to inform you that your paper - *Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT-Village Project* - has been accepted for publication in the March 2023 Issue (Vol. 22, No. 3) of the International Journal of Learning, Teaching and Educational Research (IJLTER).

Yours sincerely,



Chief Editor

Prof. Antonio Sprock

IJLTER

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## Implementation of Learning Curriculum in Integrated Independent Campus Learning Program Case Study on KKNT Village Project

**Indah Prabawati** 

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**Artanti Indrasetianingsih** 

Statistics Study Program, Universitas PGRI Adi Buana Surabaya  
Surabaya, Indonesia

**Suyatno Ladiqi** 

Faculty of Law & International Relations, Universiti Sultan Zainal Abidin,  
Malaysia

**Abstract.** The purpose of this study was to describe the implementation and results of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. This research uses a qualitative approach with a descriptive research type. The focus of this research is based on the policy implementation variable developed by Merilee S. Grindle, namely the policy content variable, which includes: (1) interests affected by the policy; (2) types of benefits to be generated; (3) desired degree of change; (4) position of policymakers; (5) program implementers; and (6) deployed resources. Furthermore, policy context variables include: (1) the power, interests, and strategies of the actors involved; (2) the characteristics of the

institutions and regimes in power; and (3) the compliance and responsiveness of implementers. The data collection process was carried out through interviews with the secretaries of the MBKM KKNT Program, deputy deans for Academic Affairs, heads of departments or heads of study programs, field supervisors, and lecturers of Village Project KKN-T courses. Also included were students participating in the MBKM KKNT Project in the Village and literature study who used and collected data such as activity reports, regulations related to the project's KKNT Program in the Villages, along with books and articles about the MBKM program. The report revealed that students need to have an understanding of the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals.

**Keywords:** implementation; independent campus learning program

## 1. Introduction

The rapid development of the era has demanded that the education sector innovate to prepare future candidates with the best competence. There is also an independent campus in universities—an independent and flexible learning method. This refers to the Independent Campus Policy, promulgated by the Minister of Education and Culture's Regulation No. 3 of 2020 on National Higher Education Standards. It is clarified in Article 18, which states that fulfilling the period and study load for undergraduate or applied undergraduate program students can be accomplished by participating in the entire learning process for the prescribed period and fulfilling the study requirements of the study programs at tertiary institutions. The independent campus policy includes eight student activities: student exchanges, internships, work practices, teaching assistants in academic units, research and research, humanitarian projects, entrepreneurial activities, independent studies and projects, and building thematic real-world work villages and colleges (KKNT) (Erwin et al., 2020; Prastowo et al., 2020; Yunaini et al., 2022).

As stated by the Ministry of Ministry of Villages, Development of Undeveloped Areas, and Transmigration, Dr. (HC) H. Abdul Halim Iskandar, M.Pd., "With the urgency of the KKNT project in the village, it can help accelerate the village's sustainable development goals (SDGs)." It can be a solution through discussion and mapping of various village problems, allowing UNESA students to focus on the problems being worked on and the programs being implemented. Meanwhile, the Chancellor of UNESA, Prof. Dr. Nurhasan, M. Kes, hopes that the KKNT Project in the Village can become a forum for village development activities as well as a means of exploring village potential and caring for village communities. Moreover, it could be an answer to the demands of village communities to be developed and be independent through student services. The Faculty of Social Sciences and Law (FISH) is one of the faculties at UNESA that also organizes this activity. As an illustration, FISH UNESA has eight study programs consisting of the Bachelor of Civics Study Program, the Bachelor of Geography Education Study Program, the Bachelor of History Education Study Program, the Bachelor of Administration Science Study Program, the Bachelor of Sociology Study Program, the Bachelor of Law Study Program, the Bachelor of



Communication Studies Study Program, and the Bachelor of Social Sciences Education Study Program. There were 3,616 active students in FISH, as well as six study programs with a total of 167 students participating in the KKNT Project in Villages in 2021. This can be detailed as follows:

**Table 1: Total active students of the Faculty of Social Sciences and Law, Surabaya State University for the 2021-2022 period**

No.	Study Program	Total student active in period 2021-2022
1.	S1 Pancasila and Citizenship Education	422
2.	S1 History Education	435
3.	S1 Geography Education	441
4.	S1 Social Education	310
5.	S1 Sociology	434
6.	S1 Communication Science	435
7.	S1 Administration Science	447
8.	S1 Law Science	692
<b>Total</b>		<b>3616</b>

The data in Table 1 show that the number of active students is distributed among the eight study programs at FISH UNESA. This research is useful for the world of education, especially higher education at the university or college level, as a form of evaluation and improvement of the education system implemented after the COVID-19 pandemic. By using the theoretical framework of Grindle (1997) regarding policy implementation, it is hoped that the implementation of the MBKM study program in the KKNT-Village Projects can be seen through two major variables so that, in future, improvements can be made to improve the quality of the MBKM program's implementation, especially in KKNT-Village Projects. Students need changes and improvements as to how the MBKM program's rules are drawn up. Furthermore, this research is expected to build capacity for institutions, especially the Faculty of Social Sciences and Law at the Surabaya State University.

**Table 2: Number of students participating in the Project KKNT Program in the Villages of the Faculty of Social Sciences and Law, Surabaya State University 2022**

No.	Study Program	Number of Students Participating in Project KKNT in Villages in 2022
1.	S1 Pancasila and Citizenship Education	30
2.	S1 History Education	20
3.	S1 Geography Education	29
4.	S1 Social Science Education	36
5.	S1 Sociology	50
6.	S1 Administration Science	2
<b>Total</b>		<b>167</b>

Initially, FISH UNESA had implemented the KKN program; however, this differed from the KNT in the MBKM curriculum. The most visible difference is in the duration, nature, and number of credits: the regular KKN is usually carried out over 30-45 days with a total of three credits and is mandatory. At the

same time, the MBKM KKNT lasts for one semester with a total of 20 credits, and students can choose to join either this program or other MBKM programs. These differences required FISH UNESA to make several adjustments so that the KKNT program can run effectively even though it was initially implemented during a pandemic. Based on this, this study's objectives were formulated to describe the implementation of the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University.

Gap research on the implementation of learning curriculum in integrated independent campus learning refers to identifying the areas where the current curriculum implementation falls short of the expected standards. The following are some potential gaps that could be explored: Firstly, lack of integration: Integrated independent campus learning refers to a model of education where students learn in an environment that integrates academic, social, and personal development. A potential gap in implementing the learning curriculum could be a lack of integration of these elements. Secondly, limited focus on individual learning: The implementation of the learning curriculum could focus more on delivering content and less on individualized learning. The curriculum may not be tailored to meet each student's specific needs and learning styles. Thirdly, inadequate assessment and evaluation: Another gap in implementing the learning curriculum could be the assessment and evaluation process. It could be possible that the current assessment methods do not align with the learning objectives or do not provide meaningful feedback to students. Fourthly, insufficient teacher training: Teachers are critical to the success of any learning curriculum implementation. The gap could be that the current teacher training programs are not adequately preparing them to teach in an integrated independent campus learning environment. Fifthly, limited resources: Implementing an integrated independent campus learning curriculum requires significant resources such as technology, physical infrastructure, and human resources. A potential gap could be the limited availability of resources required to successfully implement the curriculum. Sixthly, lack of parental involvement: Parental involvement is crucial to the success of any learning curriculum implementation. However, the gap could be that parents are not adequately involved in the learning process, which could negatively impact student outcomes. Seventhly, inadequate support for students with diverse needs: Integrated independent campus learning aims to provide a personalized learning experience for each student. However, a potential gap could be inadequate support for students with diverse needs, such as students with disabilities or those from low-income backgrounds. Finally, inflexible curriculum: Another potential gap could be that the current learning curriculum is inflexible and does not allow modifications based on student needs, interests, and goals. This lack of flexibility could limit student engagement and motivation.

Implementing a learning curriculum in an integrated independent campus is essential for several reasons: (1) It ensures learning outcomes. A learning curriculum is designed to ensure that students achieve specific learning outcomes. It helps teachers plan, develop and deliver a comprehensive

curriculum aligned with the campus's educational goals. A well-designed learning curriculum means students are more likely to achieve their learning goals, and teachers can monitor and evaluate their progress effectively. (2) It promotes a standardized learning experience: Implementing a learning curriculum promotes a standardized learning experience across the campus. It ensures that students receive the same quality of education regardless of their location, background, or academic ability. This promotes equity and fairness in the education system. (3) It enhances student engagement: A learning curriculum provides a clear structure and guidance for teachers to create engaging and relevant learning experiences. It helps teachers use various teaching methods, activities, and assessments to engage students and enhance their learning experience. (4) It facilitates teacher collaboration: A learning curriculum provides a shared framework for teachers to collaborate, share resources, and develop common assessments. This promotes a culture of professional learning and continuous improvement, where teachers can learn from each other and support each other in delivering effective instruction. (5) Finally, it supports student transitions: A learning curriculum helps ensure that students are well-prepared for their transitions, whether from one grade to the next or from one school to another. Students can transition smoothly and build on their previous learning experiences by aligning learning outcomes and instructional strategies.

### **Independent Campus Learning Program**

The Independent Campus Learning Program is a policy of the Minister of Education and Culture that aims to encourage students to master various knowledge useful for entering the world of work. The Independent Campus Learning Program provides opportunities for students to choose their courses. How people learn is essential to student-centered learning in the Independent Campus Learning Program. The Independent Campus Learning Program provides opportunities and challenges for developing innovation, creativity, capacity, personality, and student needs, as well as independence in seeking and finding knowledge through field realities and dynamics such as ability requirements, real-world problems, social interaction, collaborative self-management, demands for performance, targets, and implementation. Students' hard and soft skills are well developed through a well-designed and implemented independent learning program (Rachman et al., 2022; Yohana, 2021; Yusuf, 2021).

The MBKM program entitles students to carry out three semesters of study outside the study program, with the details of one semester or the equivalent of 20 credits of study outside the study program at the same tertiary institution and two semesters or the equivalent of 40 credits of study in a different study program at the same tertiary institution. Eight MBKM programs can be selected and followed by students: (1) Student exchange; (2) internship or work experience; (3) teaching assistant in an academic unit; (4) research or research; (5) humanitarian projects; (6) entrepreneurial activities; (7) independent study or project; and (8) village construction or thematic real-world work lectures (Febrianti et al., 2022; Hakim et al., 2022).

### **Thematic Real Work Lectures - Projects in the Village (KKNT-Project)**

One of the activities of the MBKM program is building villages or thematic real-world lectures. This activity is a form of education that provides learning experiences for students to live in the community, directly identifying and dealing with community problems and making efforts to increase the content and value of education for students and to obtain greater added value for higher education. Student interaction with the community in the village will build students' sensitivity and empathy towards social problems (Basri et al., 2022; Lestari et al., 2022; Wardani et al., 2021).

The KKN-T project in the village is one of the themes that students can choose for their KKN activities. The goal of KKN-T's project in the village is to increase the community's welfare, peace, comfort, and health by making the most of the village's potential. This is in line with government policy, which makes villages part of the nation's economic resilience. With all its advantages, the village has a strategic role in supporting the development and the national economy. However, only some villages have been maximally cultivated, and many lands still need to be managed properly. Students who run this program should be sensitive to social issues and contribute to the community by optimizing existing resources and providing new ideas, creations, and innovations for the people in the village.

The Village Project KKNT at UNESA comprises six courses: program design, tool development, program implementation, program evaluation, report development, and program dissemination (Surabaya State University, 2022). Village projects are divided into three categories: (1) Capacity Building for Groups in the Environment Sector; (2) Capacity Development in the Economic Sector/Village-Owned Enterprises; and (3) Capacity Building for Groups in the Social and Cultural Sector.

Based on the substance of the theme, the scope of KKN can be grouped into three village project foci as follows:

1. Capacity building for the environmental sector group includes activities carried out for improved sanitation, waste management, management advice and assistance, and implementing Eco-Green, Eco-Tourism, and Reboisasi programs.
2. Capacity building for economic sector groups or village-owned enterprises include activities relating to the development of creative industry business groups, handicrafts, culinary and information technology, agricultural villages, sports villages, education villages, and other creative villages.
3. Development of group capacity in social and cultural affairs include activities for improving the use of human resources, setting up groups to deal with disasters, and putting information technology into the system for running the village government.

This research is part of a research roadmap on education policy implementation that researchers are completing. In this research, the researchers intend to

describe the implementation of the MBKM policy in a case study on the village project KKNT at FISH UNESA.

## **2. Methodology**

### **Research Location**

The location of this research was carried out at the Faculty of Social Sciences and Law, Surabaya State University, which is located in Jl. Ketintang, Gayungan District, Surabaya City. The location was chosen because the Faculty of Social Sciences and Law had a large number of students (3,616 in 2021) and had run the Village Project KKNT, especially in the 2019 class, which carried out KKNT-Village Project activities for four months. The choice of location was adjusted according to the collaboration between the university and the local government.

### **Research Approach**

This study used a qualitative approach. Qualitative research is a type of research that is based on the philosophy of post-positivism. It is used to study the state of natural objects. The researcher is the most important tool, and triangulation is used to collect data. Inductive or qualitative analysis is used to assess the data, and the results of qualitative research focus on meaning rather than generalization (Sugiyono, 2014).

### **Research Type**

This research corresponds to descriptive research. Descriptive research is directed at systematically and accurately describing symptoms, facts, or events related to the population's characteristics. This type of research is not necessarily focussed on finding or explaining relationships or testing hypotheses. The purpose of descriptive research is to produce an accurate picture of a group, describe the mechanism of a process or relationship, provide a complete picture either in verbal or numerical form, provide basic information about a relationship, create a set of categories, and classify research subjects. This method also describes a set of stages or processes and a way to store contradictory information about research subjects.

### **Informant**

The respondents in the study were determined by purposive sampling, namely those who were considered to have information about implementing the MBKM study program in projects in the villages of the Faculty of Social Sciences and Law. Participants in this study included the Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Chair of the Department/Head of the Study Program, field advisors, teaching lecturers for KKNT subjects, and FISH students who were part of the MBKM Study Program in village projects and thematic KKN.

### **Research Focus**

This research focused on implementing the MBKM study program on projects in villages at the Faculty of Social Sciences and Law, Surabaya State University. The implementation process was based on two major variables, namely the content of the policy and the context of its implementation (Grindle, 1997). Policy content variables include (1) influencing interests; (2) types of benefits

received by the target group; (3) the desired degree of change from a policy; (4) the location of decision-making; (5) the program executor; and (6) the resources used. Policy environment variables include (1) how much power, interests, and strategies are owned by the actors involved in policy implementation; (2) characteristics of the situation and regime in power; and (3) the target group's level of compliance and responsiveness.

### Data analysis

The data analysis technique is a technique used by researchers to obtain a conclusion through systematic data collection. This research study used an interactive model from Miles and Huberman (1994). The data analysis model is depicted in Figure 1:

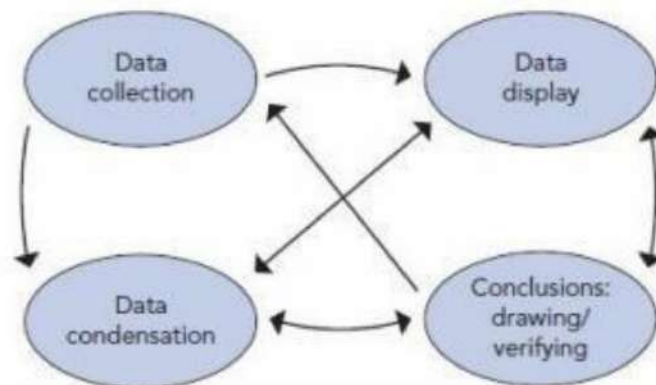


Figure 1: Interactive data analysis models (Miles & Huberman, 1994)

### Data Collection

Data collection techniques used by researchers included interviews. The Secretary of the KKNT MBKM Program, the Deputy Dean for Academic Affairs, the Head of Department and Head of Study Program, the Field Supervisor, the Teaching Lecturer for KKNT Courses, and the Students Participating in the MBKM Study Program in Villages and KKNT Thematic Projects were interviewed. Furthermore, a literature study was carried out by collecting the required library data, such as data on reports on the activities of the MBKM program (Study on Village Projects at the UNESA Faculty of Social Sciences and Law) that have been compiled previously, regulations related to the MBKM program (Study on the Village Project at the Faculty of Social Sciences and Law, UNESA), along with books and articles about the MBKM program (Study on Village Projects at the Faculty of Social Sciences and Law, UNESA).

### 3. Results and Discussion

To achieve the village SDGs, especially the goal of realizing quality village education, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration developed a collaboration with the Ministry of Education, Culture, Research, and Technology. The Ministry of Home Affairs signed a work agreement on the affirmation of the implementation of higher education for village heads, village apparatus, the village consultative establishment, and professional assistance staff (village assistants) based on past learning

recognition as well as the independent learning program. As a concrete action, in 2022, the development of the Village Past Learning Pilot Program was implemented in collaboration with Yogyakarta State University (UNY) and Surabaya State University (UNESA). Surabaya State University is one of the state universities in Surabaya and was established on December 19, 1964. UNESA already has seven faculties in various locations. The Ketintang Campus is home to four faculties: the Faculty of Social Sciences and Law, the Faculty of Economics, the Faculty of Engineering, and the Faculty of Mathematics and Natural Sciences. Meanwhile, three other faculties are located at the Lidah Wetan Campus: the Faculty of Sports Science, the Faculty of Education, and the Faculty of Languages and Arts.

In 1964, the Faculty of Social Sciences and Law was established under the Faculty of Social Sciences Education (FPIPS). Currently, it has six majors and eight study programs. These are the Public Administration Department with a Bachelor of Public Administration Study Program; the Geography Department with a Bachelor of Geography Education Study Program and a Bachelor Social Sciences Education Study Program; the Department of Social Sciences with a Bachelor of Sociology and Communication Studies Study Program; and the Department of Pancasila Moral Education and State Citizenship. FISH UNESA has 112 lecturers spread across eight study programs. In addition, for the smooth process of activities at FISH UNESA, there are 38 education staff members. The education staff is assigned to take care of operations in each department, while some manage operations at the faculty level. The Faculty of Social Sciences and Law's Bachelor of Sociology Study Program and Bachelor of Public Administration Science Study Program are both parts of the Past Learning Plan program. The full classrooms reflect that most people who want to study are in the Faculty of Social Sciences and Law, especially in the Bachelor of Administration Science Study Program. These data were obtained by researchers. Then an assessment was carried out related to implementing the Past Learning Recognition Program (RPL) in order to achieve village SDGs (study on the Bachelor of Administration Science Study Program, FISH UNESA).

#### 1. Standard and Goal of Education

Standards and objectives are determined in a policy implemented by the executor. Based on the mandate of the 1945 Constitution, Article 31, it is stated that every country has the right to education. The government must develop a national education system so that all citizens receive an education to uplift the nation's standard of living and human welfare through promoting religious values and national unity. Referring to Presidential Regulation Number 85 of 2020, the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration has the task of administering government affairs in the fields of village and rural development, empowering rural communities, accelerating the development of underdeveloped areas, and transmigration.

This is supported by the Minister of Education, Culture, Research, and Technology under Regulation 41 of 2021 Concerning Recognition of Past Learning. In 2021, 45,387 village heads, 43,876 village secretaries, 31,147 village-

owned enterprises, and 7,889 professional assistants were high school graduates or equivalents. In addition, 20,450 village heads, 25,721 village secretaries, 15,477 village-owned enterprise officials, and 23,735 professional assistants were awarded bachelor's or other degrees. To increase access to higher education, the Directorate General of Higher Education, Ministry of Education, Culture, Research, and Technology, through the Directorate of Learning and Student Affairs, launched a government assistance program for implementing Type A2 Past Learning Recognition in 2021.

Recognition of Past Learning is the recognition of one's learning achievements obtained through formal, non-formal, or informal education or work experience that led to formal education. This program is based on the legal foundation of Minister of Higher Education Research and Technology Regulation No. 26 of 2016 regarding Guidelines for Recognizing Past Learning. This is based on several legal foundations, including the Law on National Education System No. 20 of 2013 and President Regulation No. 4 of 2014. By means of this program, it is hoped that individuals who have not had the opportunity to complete their education (diplomas, bachelor's, master's degrees) and are already working can continue their education and be encouraged to continue learning through formal education at the higher education level. Mr. Agus, Village Head of Bakulan Village, expressed an opinion on the statement above:

*"As the village head, I also encourage maximum learning to take place so that the village can utilize future benefits with increased capacity. According to monitoring, the participants' enthusiasm was extraordinary because our initial intention was to improve quality or competence in service delivery."*

This can be recognized as learning outcomes in the form of obtaining credits for pursuing undergraduate or postgraduate levels in the Past Learning Recognition program. However, for the present, the Recognition of Prior Learning program is implemented at the undergraduate level. Undergraduates can be high school graduates or equivalent, have attended college and have a minimum of two years of experience, or at least have a clear training certificate. Those who have started a master's degree course but have not continued, have work experience, or have certified training will receive one semester of assistance for master's programs.

To realize this, a collective labor agreement was signed on February 20, 2021, in Jakarta. According to this program, collaboration is carried out by many universities, not only state universities but also private universities, which are accommodated in the Village Higher Education Forum (PERTIDES). The Village Higher Education Forum is committed to supporting the village and rural development by improving the quality of community education. Village Higher Education Forums are committed to and strongly support the implementation of the Village Past Learning Recognition Program and develop educational programs in their respective environments. To date, as many as 13 state universities and private universities have developed recognition of prior learning programs for undergraduate and postgraduate levels. The Village Past Learning Recognition Program is meant to be for all stakeholders and entities can work



together to improve the quality of life in villages and rural areas by giving additional educational help.

A Guide to the Village Past Learning and Recognition Program was also compiled as a follow-up. It is regulated by Ministerial Decree Number 122 of 2021 and contains much information about the mechanisms, procedures, and technical and administrative procedures for running the Village Past Learning Recognition Program, starting with the recruitment process, assessment, learning process, assessment, and graduation. Similar to the goal of the state, the Recognition of Past Learning program aims to provide opportunities for village heads, village officials, members of village consultative councils, managers of village-owned enterprises, professional assistance staff, and village community empowerment activists to pursue higher education through the Recognition of Learning pathway. This is the opinion of Mr. Deni, the Head of part the Clebung Village Government Section :

*“As the Head of Village Administration, I have understood how implementation follows theory and participants' enthusiasm in other subjects. How we do it, some participants plan agendas to discuss the Recognition of Past Learning program (assignments).”*

## 2. Human Resources

Policy implementation needs to be supported by both human and non-human resources. Human resources in the Past Learning Recognition program consist of the involvement of development actors and the empowerment of village communities with important values in village development. Thus, to accelerate the achievement of SDGs and improve the quality of human resources in villages, it is necessary to recognize past learning from work experience in villages as course credits for pursuing further education at the undergraduate, graduate, and postgraduate levels. Therefore, the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, together with higher education providers and scholarship funders, implemented Village Past Learning Recognition through a pilot program by the Bojonegoro Regency Government. It provided single tuition fees for around 1,600 Village Past Learning Recognition participants, consisting of village heads, village officials, members of the village supervisory board, managers of village-owned enterprises, assistance staff (TPP), village community empowerment cadres (KPMD), and other activists domiciled in Bojonegoro Regency. The Bojonegoro Regency Government provided single tuition fees for students who pass through funding sources in the Bojonegoro Regency in the form of the Village Expenditure Budget.

This has been promulgated in Government Regulation Number 43 of 2014 concerning Regulations for Implementing Law Number 6 of 2014 concerning villages. Furthermore, the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning the Priority for the Use of Village Funds in 2021 mandates the use of village funds to be directed to programs within the context of village sustainable development goals (SDGs), namely realizing both a village without poverty and hunger as well as an economically sustainable village. This includes villages that care about health,

villages that care for the environment, villages that care about education, villages that are women-friendly, villages with networks, and villages that are culturally responsive.

In 2022, the Village Past Learning Recognition Program in Bojonegoro Regency, East Java Province, worked with Yogyakarta State University (UNY) and Surabaya State University (UNESA) to reach the goals of the Village SDGs. To achieve common goals, good cooperation is also required between the Ministry of Villages, represented by the heads of agencies in the Ministry of Villages: Development of Disadvantaged Regions and Transmigration; Organizing Colleges, consisting of University Chancellors and Deputy Chancellors and heads of study programs, and study program lecturers who are directly involved in the field to teach students, and scholarship funders. However, not all study programs are suitable for the Past Learning Recognition program. Therefore, by selecting study programs that meet the objectives of the Past Learning Recognition program, five appropriate undergraduate study programs were selected, namely Public Administration, Management, Accountants, Sociology, and Out-of-School Education. The Past Learning Recognition Program is a way to give credit for building and empowering rural communities with knowledge and experience. It will run for two years. In its implementation, one of the study programs that are most in demand at UNESA is the Bachelor of Public Administration, which consists of six classes. According to Mrs. Tjitjik Rahaju, a lecturer who is also the Head of the State Administration Study Program, she said:

*“In one class, there were several villages; this happened because, during registration, each village was given a quota so they would not enter the same study program or university. For example, in one generation, one village is only given a quota of 2 people. Because there are quite a lot of enthusiasts in this study program, and there are quite many villages in Bojonegoro”.*

Apart from the need for cooperation, other supporting factors are also needed, such as facilities and infrastructure at UNESA. This can be gauged from the facilities provided by the campus, which provide facilities and infrastructure both offline and online. According to Mrs. Wiwik Sri Utami, Deputy Dean for Academic Affairs of the Faculty of Social Sciences and Law:

*“In terms of facilities and infrastructure, we have provided classrooms that will be used in teaching and learning activities, good internet when offline and other than that, such as licensing and easy access for both students and lecturers, such as administration, assignments, legal, and official correspondence, so that it can be done easily and that the implementation and objectives of the Past Learning Recognition program exist”*

The village government in Bojonegoro Regency has also supplied facilities and infrastructure besides the university. Facilities available at the village office include laptops and the Internet. In one of the villages, a policy was implemented according to which laptop computers were loaned to village officials who attended lectures on the recognition of prior learning. Mr. Agus, a participant in

recognition of the Past Learning program and the Head of Bakulan Village, Temayang District, conveyed this:

*“The village office also has facilities and infrastructure, such as laptop computers and internet access. This laptop is specifically facilitated for the Past Learning Recognition program. In Bakulan village, there were 6 participants from different institutions: the Village Supervisory Board, the Head of a Village-Owned Enterprise, and village officials, so each participant received a laptop loan facility. If the Internet had been facilitated by the village before the Past Learning Recognition program existed.”*

As gleaned from various sources, it is clear that so far, implementers of the Recognition of Prior Learning program have been successful in making it work.

### 3. Implementation Activities and Inter-Organizational Communication

According to Van Meter and Van Horn in Kurniawan et al. (2018), the effectiveness of policy implementation is based on how clear the standards and goals are and how well and consistently they are communicated. One thing about the SDGs is that they are written as statements of objectives. It means that indicators are put together and used to reach specific goals that have already been set. Goal 4, pertaining to quality education, shows that the SDGs always try to meet the needs of all people. Area-related objectives are directed at indicators of the existence of quality use facilities and the management of their impact on the local ecosystem.



**Figure 2: Guidebook for the Village Past Learning Recognition Undergraduate Program 2022-2024**

These goals also include strategies and even cover the required institutions. In line with increasing knowledge about the variety and nature of stakeholder parties, cooperation also includes community, state, and private parties. SDGs are needed to be implemented in villages. It is possible to control a village in a limited area with a limited number of people by building a village with real substance. It means that the chances of success in implementing the SDGs in one village, or in each village, are maximized. SDGs are placed in the Regulation of the Minister of Villages, Development of Disadvantaged Regions, and Transmigration Number 13 of 2020 concerning Priority for Using Village Funds in 2021. Implementation activities and communication between organizations are carried out slowly. Instead, discussions were held between the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration and the Organizing Colleges and village officials involved in this program, resulting in a product in the form of a Village Past Learning Recognition Undergraduate

## Program Guide for the 2022–2024 Academic Year.

The guidebook contains procedures for implementing the past learning recognition program, courses, and credits for the specified study programs, and there is also an implementation schedule starting with registration. Each village plans its activities and budgets for the year based on the annual regulations. At the beginning of the year, each village's strengths, weaknesses, and problems are noted and made public on the kemendes.go.id website. This is a starting point for planning activities and their budgets, which are decided in village meetings.

Registration is different from registering regular students; however in practice, there needs to be some form of recognition, such as a certificate issued to participants while working. The decree they have will then be assessed by the study program and converted to the appropriate course. In this program, students will earn a Bachelor of Social degree and are expected to work as administrators, organizational analysts, public sector human resources professionals, policy analysts, empowerment facilitators, and entrepreneurs. The total number of credits taken during the undergraduate study is 144, while the courses that can be taken are divided into 72 credits of recognition potential courses and 72 credits of compulsory courses. Then next is the compulsory courses that students can take in semester 1 (20 credits). The subjects taught are Introduction to Public Administration, Principles of Management, Organizational Theory, State Administration System, Public Policy, and Administration Science.

They then enter semester 2 (two) of 22 credits. The courses are public sector human resource management, organizational behavior, public service management, digital governance, state finance, administrative research methods, and social statistics. Semester 3 (three) comprises 18 credits, namely policy analysis, communication, and policy advocacy; bureaucracy and public governance; public administration ethics; community empowerment; a seminar on state administration; and policy evaluation, while semester 4 (four) consists of 12 credits, namely environmental policy, disaster management, inter-regional cooperation, and a thesis. Three hundred and twenty-five people signed up for the undergraduate study program in public administration as part of the Recognition of Prior Learning registration. Then, they produced school diplomas, official village decrees, and training certificates to prove what they had done. Recognition is conducted on a single student by three assessors. This recognition process is carried out through a system created by the Center for Information Technology Development.

Two hundred ninety-five prospective students were approved during the recognition assessment. Over time, of the 295 Recognition of Past Learning students who passed the assessment, due to various reasons, there were finally 282 active Recognition of Past Learning students in the Undergraduate Public Administration Study Program (carrying out study plans in the UNESA/information educational system). They were divided into six classes: C, D, E, F, G, and H. The class division was based on the domiciles of students who are geographically situated close together. This was meant to make it easier for

students to work together and discuss the lectures. Figure 3 depicts the class distribution map for the Village Past Learning and Recognition Program, an undergraduate program in public administration.



Figure 3: Map of class distribution of Recognition of Past Learning in the Village of Public Administration Science Study Program

In semester 1, the lecture schedule for the Recognition of Past Learning class was held on Fridays and Saturdays. This was done considering that village officials work on weekdays. Because working hours are fixed, the study program decided that classes would only be held on Fridays and Saturdays. However, based on the evaluation results, much hard work and dedication were required of both lecturers and students in terms of teaching and learning, starting in the morning at 7:00 and ending at 18.00 WIB (Western Indonesian Time). Therefore, based on the results in semester 2, the class schedule changed to 15.30 (Western Indonesian Time) during working hours from Monday to Friday. This is indicated by Mrs. Tjik Rahaju as follows:

*“There were around 286 students accepted into the Administration Science Study Program, so we divided them into six classes. And lectures for one semester are held on Friday and Saturday. We evaluated it as semester two began because it required much work for students and lecturers to teach in one day from 07.00 to 18.00 (Western Indonesian Time). So, for semester 2, the schedule is set to begin at 15.30 in the afternoon during working hours.”*

In terms of inter-organizational communication, the Ministry of Education, Culture, Research, and Technology has a special website, namely SIERRA (Academic Past Learning Recognition (RPL) E-Recommendation System). It contains guidelines for implementing the Recognition of Past Learning program. According to Ms. Tjitjik Rahaju:

*“The coordination of universities can also be seen in the addition of a unique platform at Academic System Informatics called SIMRPL (Last Learning Recognition Information System). After registering according to the schedule above, an announcement was made by the Bojonegara Regency Government to all villages with a limited quota. The Past Learning Recognition Program follows UNESA's Key Performance Indicator Targets (IKU), one of which is for study programs, faculties,*

*universities, and organizations outside of UNESA to work together.”*

The same opinion regarding communication was expressed by Mrs. Wiwik Sri Utami as follows:

*“The communication has been going very well. It can be seen from the formation of a focus group discussion between UNESA, the district, and the Ministry of Village. At first, there were problems with the technology that made it hard to teach and learn online. It meant that the situation and conditions needed to be improved. However, these conditions may change as you get used to video conferencing.”*

When the implementation of the lecture commenced, it was preceded by an opening ceremony that was attended by the implementors. During the opening, they were placed on the 9th floor of the UNESA LP3 building to receive directions from the Dean of the Faculty of Social Sciences and Law and also from the Head of the Department of Public Administration. This was followed by an introduction to the lecturers in the Administration Science Study Program. The goal was for students to get to know the leaders in the Faculty of Social Sciences and Law as well as the lecturers who would teach later. Furthermore, students attended the inaugural lecture at the UNESA Graha Building. At the opening of the Recognition of Past Learning activities as well as the inaugural lecture, the Ministry of Villages was also represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Institutions, Chancellors of Universities, Deputy Chancellors, and Heads of Study Programs. The following was reported by Ms. Tjitjik Rahaju, who also attended the opening ceremony:

*“The opening ceremony was held at the two universities that held it, namely the first opening at Yogyakarta State University, which was also attended by the Ministry of Villages, represented by heads of agencies in the Ministry of Villages, Development of Disadvantaged Regions and Transmigration, Higher Education Organizers, Chancellor of the University, Deputy Chancellor, Head of Program Studies, and study program lecturers who directly go down to the field to teach students, along with scholarship funders”.*



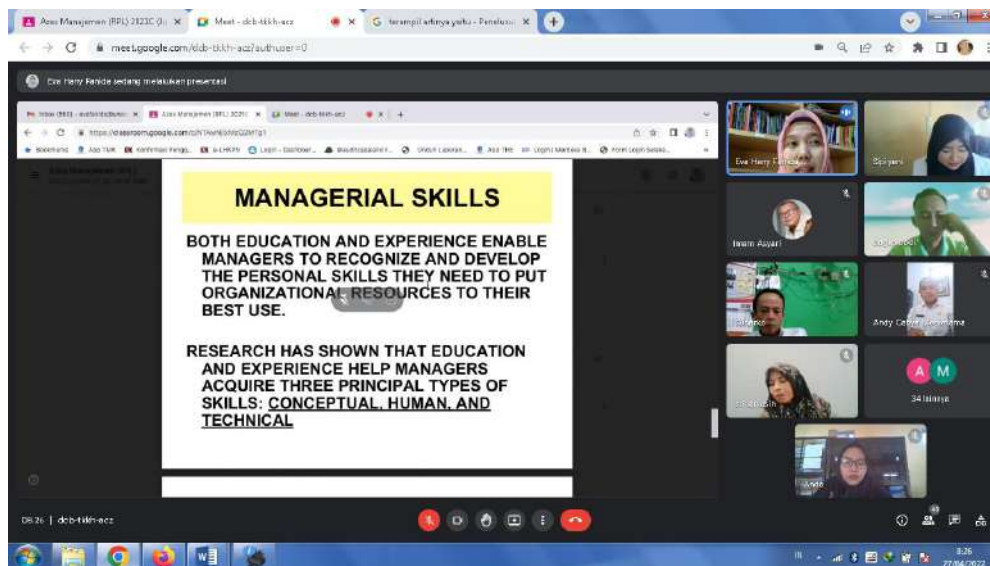
**Figure 4: Briefing for Village Past Learning Recognition Students study program of Administration Science**

#### 4. Characteristics of Implementing Agents

SDGs Desa at number 18 was decided by the state and initiated by the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration. Village SDGs Number 18 has been listed in the Regulation of the Minister of Villages, Development of Disadvantaged Villages, and Transmigration Number 13 of 2020 concerning the priority use of village funds in 2021. This decision was legal, and 74,953 villages in Indonesia had to implement it by 2021. Village SDGs are policies that must be implemented immediately in the field for the results and benefits to reach the villagers. Ministerial Regulations of the Ministry of Villages, Development of Disadvantaged Regions, and Transmigration No. 13/2020 confirmed the legality of decisions and their implementation, starting with planning in all villages in Indonesia in 2020. The planning document, which included Village SDGs number 18, was to be implemented immediately, starting in January 2020. Village SDGs was chosen as an example of accelerating the progress of village development. The implementation of the SDGs can be seen in the characteristics of implementing agents who support each other in achieving their goals. Implementing agents from the campus, such as lecturers, carry out their obligations by giving lectures according to the schedule.

There are six classes of recognition of prior learning, which considerably adds to the teaching load for lecturers in the study program. There is more work than can be dealt with in normal working hours. In addition, there are many regular students as well as those students from the Recognition of Past Learning program; nevertheless campus implementing agents can handle these issues well. When lectures begin, students are taught theory and implementation and discuss the obstacles that often arise when serving the community. Therefore the lectures and discussions run smoothly because of the active and inspired responses from students who shared innovations and programs as well as experiences in each village in which the participants in the Recognition of Past Learning program worked. This program is useful because students gain new knowledge both directly and indirectly. As stated by Ms. Eva Hany Fanida, Secretary of the Department of Public Administration:

*“With the additional six classes, the lecturer credits will automatically be added when carrying out the lectures. Lecturers are given additional responsibilities by teaching Recognition of Past Learning. It was difficult at first, but now we lecturers have found a pattern so that we can carry out lectures well”.*



**Figure 5: Online lecture for students of the Village Past Learning Recognition Program Study Program of Administration Science**

This is similar to the view expressed by Mr. Agus Utomo, the Village Head of Bakulan Village, who said:

*“Because it is quite active when discussing this in class, it has a direct positive impact when dealing with the community. Usually, we are passive towards the community, but now we can explain to the community and be more open about any matters that the community asks. We have also become more active in socializing existing programs. Usually, people only know the physical form because of the new infrastructure. But for now, the community can also participate in supervising the activities carried out by village officials.”*

Mr. Dani, the Head of the Administration Science Section of the Clebung Village Administration, expressed the same opinion:

*“The Past Learning Recognition Program is good for the universities that run it and the village officials who participate in it. The exchange of ideas and discussions can provide one another with new knowledge and experience. The benefits can be received by taking the Recognition of Past Learning course. We become more confident in expressing our opinions during office meetings.”*

##### 5. Economic, Social and Political Condition

One of the important aspects in implementing the Village SDGs is having dynamic institutions willing to follow the latest data so that they are adaptable in formulating policies according to the data. In the village, village government institutions play an important role. The village head and his officials carry out various functions to maintain the residents' peace amidst the changes occurring in the village. At the same time, they become leaders whose legitimacy is maintained through their services to citizens. When citizens are satisfied with their services, their legitimacy increases. Therefore, the role of the village government was finally changed to give its people more power. In order to



strengthen village institutions, the Administration Science Study Program, in collaboration with the Bojonegoro Regency Community and Village Empowerment Service (DPMD), conducted a workshop entitled "Collaboration of Strengthening Village Institutions in the Context of Accelerating the Achievement of Village SDGs in Bojonegoro Regency." The workshop was held on November 1, 2022, at the Nahdlatul Ulama University Sunan Giri (Unugiri) Bojonegoro Recreation Hall. Representatives of Community and Village Empowerment (DPMD) of Bojonegoro Regency, lecturers of the Administration Science Study Program, and 250 representatives of village officials in Bojonegoro Regency who are students of the Village Past Learning and Recognition Program in the Administration Science Study Program were invited.

The workshop aimed to help village officials in Bojonegoro Regency understand the importance of SDGs and how to achieve SDGs as part of sustainable development at the village level. The Ministry of Villages, Development of Disadvantaged Regions, and Transmigration initiated the SDGs for Villages to help guide village officials in Indonesia, so that village development could become more focused. The resource persons for this activity were Evie Oktavia Marini, S.Sos., M.Sc., as the Head of the Village/Kelurahan Community Resilience Division of the Bojonegoro Regency Community and Village Empowerment Service, and Muhammad Imam Affan, T.STP, M.H.

## 6. Conclusion

The implementation of the village project KKNT has been proceeding well, from determining policies to the implementation of the village project KKNT. The program's implementation receives direction and guidance and is based on the regulations of the Chancellor of Surabaya State University. The resources that manage implementation include the UNESA MBKM Unit, the UNESA KKNT Division, and the curriculum unit. Students need to understand the management of concepts and use of systems for implementing village project KKN-T activities to meet the expected goals. Most students already understand the concepts, goals, and outputs of the KKNT village project, which brings the program in line with the objectives of the KKNT village project as well as being capable of bringing about a small change among students, partners, and the campus itself.

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## 8. Appendix Acronym

**MBKM** (Independent Campus Learning Program)

**KKN-T** (Thematic Real Work Lectures)

**UNESA** (Surabaya State University)

**FISH** (Faculty of Social Science & Law)

**SDGs** (Sustainable Development Goals)

**KKN** (Community Service Program)